



# Budget Book 2019/20



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## GENERAL FUND REVENUE BUDGET SUMMARY

	2018/19 £'000	2019/20 £'000	Movement £'000
1 Employee Costs	9,046	8,950	(97)
2 Premises	772	820	47
3 Supplies & Services	7,136	5,033	(2,103)
4 Transport	438	359	(78)
5 Contracts	3,297	3,418	121
6 Third Party Payments	16,964	13,817	(3,147)
7 Income	(23,751)	(20,703)	3,048
8 Charge to HRA	(1,016)	(1,058)	(43)
9 Charge to Capital	(271)	(4)	267
10 Transfers to Reserves	42	274	232
<u>Capital Financing Charges</u>			
11 Debt Management Costs	3	-	(3)
12 Interest Payable (Other)	-	229	229
13 Interest Payable (Pooled Funds)	130	177	47
14 Interest Payable (CIFCO)	594	562	(32)
15 Interest Payable (CIFCO - further investment)	-	89	89
16 Interest Payable (Other Commercial Investments)	435	282	(153)
17 MRP	1,211	1,038	(173)
<u>Investment Income</u>			
18 Pooled Funds	(430)	(438)	(8)
19 Interest Receivable (Cash Surplus)	(7)	(19)	(11)
20 Interest Receivable (CIFCO)	(1,064)	(1,238)	(174)
21 Interest Receivable (CIFCO - further investment)	-	(307)	(307)
22 Interest Receivable (Other Commercial Investments)	(470)	(1,030)	(560)
<b>23 Net Service Cost</b>	<b>13,060</b>	<b>10,252</b>	<b>(2,807)</b>
24 Growth and Efficiency Fund - Staffing	(52)	-	52
25 Growth and Efficiency Fund - Community Capacity Building	(250)	(250)	-
26 Growth and Efficiency Fund - contribution to capital	(2,575)	-	2,575
27 New Homes Bonus to balance core budget	(354)	-	354
28 Transfers from Reserves - earmarked	(1,229)	(1,196)	33
29 S31 Business Rates Grant - to balance the budget	(764)	(783)	(20)
30 Business Rates Collection Fund Deficit	957	597	(360)
31 Council Tax Surplus on Collection fund	(70)	(27)	43
32 Baseline business rates	(2,657)	(2,238)	419
33 Business rates levy	-	488	488
34 Business rates – growth/pooling benefit	(151)	(293)	(142)
35 Rural Services Delivery Grant	-	(433)	(433)
36 Council Tax	(5,915)	(6,117)	(202)
<b>37 Total Funding</b>	<b>(13,060)</b>	<b>(10,252)</b>	<b>2,806</b>
Council Tax Base	(36,337)	(36,841)	(504)
Council Tax for Band D Property	162.78	166.04	3.26
<b>Council Tax</b>	<b>(5,915)</b>	<b>(6,117)</b>	<b>(202)</b>

GENERAL FUND BUDGET - Services and Activities Summary

	Employee	Premises	Supplies & Transport	Major	Third Party		Transfer to / (from)	Net	
	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Planning and Communities</b>									
Growth and Sustainable Planning	1,116	0	471	20	0	0	(1,337)	(65)	204
Business Improvement	33	0	0	1	0	0	0	0	35
Strategic Planning	582	0	372	3	0	0	(347)	(53)	557
Sustainable Environment	556	0	31	21	0	0	(22)	0	587
Policy and Strategy (Health & Well Being)	127	0	16	4	0	0	0	0	148
Strong and Safe Communities	182	0	652	6	0	0	0	(325)	516
<b>TOTAL</b>	<b>2,595</b>	<b>0</b>	<b>1,542</b>	<b>57</b>	<b>0</b>	<b>0</b>	<b>(1,706)</b>	<b>(442)</b>	<b>2,046</b>
<b>Housing</b>									
Private Sector Housing	69	0	19	4	0	0	0	0	92
Housing Options	52	0	0	0	0	0	0	0	52
Homelessness	178	57	55	6	0	0	(322)	113	86
Property Services	38	95	45	0	15	0	(381)	0	(188)
<b>TOTAL</b>	<b>337</b>	<b>152</b>	<b>118</b>	<b>10</b>	<b>15</b>	<b>0</b>	<b>(703)</b>	<b>113</b>	<b>43</b>
<b>Environment and Commercial Partnerships</b>									
Building Control	435	3	9	25	0	0	(330)	0	143
Public Realm	972	234	246	129	0	0	(975)	(30)	575
Waste Services	233	75	788	9	2,130	0	(1,977)	(146)	1,112
Food and Safety	246	0	66	10	0	0	(32)	(8)	283
Leisure	0	16	445	0	0	0	(35)	0	426
<b>TOTAL</b>	<b>1,886</b>	<b>328</b>	<b>1,552</b>	<b>172</b>	<b>2,130</b>	<b>0</b>	<b>(3,348)</b>	<b>(184)</b>	<b>2,538</b>
<b>Economic Development and Regeneration</b>									
Open for Business	251	0	72	9	0	0	(132)	0	199
<b>TOTAL</b>	<b>251</b>	<b>0</b>	<b>72</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>(132)</b>	<b>0</b>	<b>199</b>
<b>Customer Services</b>									
Customer Services	457	0	24	2	0	0	0	0	484
Business Improvement (Corporate)	119	0	6	1	0	0	0	0	126
ICT	139	0	326	1	212	0	0	0	678
Communications	137	0	15	2	0	0	0	0	154
<b>TOTAL</b>	<b>853</b>	<b>0</b>	<b>371</b>	<b>5</b>	<b>212</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,441</b>
<b>Corporate Resources</b>									
HR and Organisational Development	336	0	29	1	0	0	0	0	367
Financial Services	1,055	167	196	33	1,061	13,817	(14,346)	0	1,983
Commissioning and Procurement	148	0	11	2	0	0	0	0	160
Health and Safety	100	0	81	3	0	0	0	0	185
Senior Leadership Team	464	0	54	48	0	0	0	0	566
<b>TOTAL</b>	<b>2,104</b>	<b>167</b>	<b>372</b>	<b>86</b>	<b>1,061</b>	<b>13,817</b>	<b>(14,346)</b>	<b>0</b>	<b>3,260</b>
<b>Law and Governance</b>									
Information Management	223	0	30	0	0	0	(201)	0	53
Internal Audit	83	0	5	0	0	0	(3)	0	86
Democratic Services	185	0	548	16	0	0	(32)	(75)	642
Shared Legal Services	185	0	225	0	0	0	(97)	0	313
<b>TOTAL</b>	<b>676</b>	<b>0</b>	<b>809</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>(333)</b>	<b>(75)</b>	<b>1,094</b>
<b>Assets and Investments</b>									
Asset Management	68	173	150	0	0	0	(37)	0	354
Housing Development	40	0	2	0	0	0	0	0	43
BMS Invest	139	0	45	2	0	0	(97)	0	89
<b>TOTAL</b>	<b>247</b>	<b>173</b>	<b>197</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>(134)</b>	<b>0</b>	<b>486</b>
<b>TOTAL</b>	<b>8,950</b>	<b>820</b>	<b>5,033</b>	<b>359</b>	<b>3,418</b>	<b>13,817</b>	<b>(20,703)</b>	<b>(588)</b>	<b>11,106</b>

**GENERAL FUND BUDGET - Planning and Communities**

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>Growth and Sustainable Planning</b>									
Development Management	1,116	0	132	20	0	0	(1,223)	0	44
Development Management - Appeals	0	0	313	0	0	0	0	(65)	248
Development Management - pre application	0	0	27	0	0	0	(114)	0	(88)
	<b>1,116</b>	<b>0</b>	<b>471</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>(1,337)</b>	<b>(65)</b>	<b>204</b>

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>Business Improvement</b>									
Business Improvement	33	0	0	1	0	0	0	0	35
	<b>33</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35</b>

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>Strategic Planning</b>									
Infrastructure Team - CIL	80	0	0	0	0	0	(113)	0	(33)
Strategic Planning General	0	0	60	0	0	0	0	(57)	3
Development Policy and Local Plans	429	0	91	2	0	0	0	0	521
Social Housing	63	0	8	1	0	0	(14)	0	58
Housing Enabling	0	0	8	0	0	0	0	0	8
Community Housing Fund	10	0	106	0	0	0	0	(116)	0
Neighbourhood Plans	0	0	99	0	0	0	(220)	121	0
	<b>582</b>	<b>0</b>	<b>372</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>(347)</b>	<b>(53)</b>	<b>557</b>

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>Sustainable Environment</b>									
Conservation	122	0	1	5	0	0	(15)	0	114
Planning Enforcement	153	0	4	6	0	0	0	0	163
Environmental Protection	281	0	11	10	0	0	(7)	0	295
Abandoned Vehicles	0	0	1	0	0	0	0	0	1
Climate Change and Sustainability	0	0	8	0	0	0	0	0	8
Dog Control	0	0	8	0	0	0	0	0	8
	<b>556</b>	<b>0</b>	<b>31</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>(22)</b>	<b>0</b>	<b>587</b>

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>Policy and Strategy (Health &amp; Well Being)</b>									
Policy and Strategy (Health and Well Being)	123	0	16	4	0	0	0	0	144
Strategic Leisure Review	4	0	0	0	0	0	0	0	4
	<b>127</b>	<b>0</b>	<b>16</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>148</b>

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
<b>Strong and Safe Communities</b>									
Wingfield Barns	0	0	30	0	0	0	0	0	30
Community Achievement Awards	0	0	3	0	0	0	0	0	3
Community Development	91	0	1	3	0	0	0	0	95
Grants and Contributions	37	0	509	2	0	0	0	(250)	298
Community Safety-General	54	0	109	1	0	0	0	(75)	88
Village of the Year	0	0	1	0	0	0	0	0	1
	<b>182</b>	<b>0</b>	<b>652</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(325)</b>	<b>516</b>

<b>TOTAL</b>	<b>2,595</b>	<b>0</b>	<b>1,542</b>	<b>57</b>	<b>0</b>	<b>0</b>	<b>(1,706)</b>	<b>(442)</b>	<b>2,046</b>
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**GENERAL FUND BUDGET - Housing**

Private Sector Housing	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Housing Standards	69	0	0	4	0	0	0	0	73
Home Improvement Agency	0	0	14	0	0	0	0	0	14
Other Housing Matters	0	0	5	0	0	0	0	0	5
	<b>69</b>	<b>0</b>	<b>19</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>

Housing Options	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Housing Options	52	0	0	0	0	0	0	0	52
	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52</b>

Homelessness	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Homelessness Private Sector Rent Deposit Scheme	0	0	22	3	0	0	(17)	0	8
Homeless Prevention Fund	0	25	0	3	0	0	(25)	0	3
Flexible Homeless Support Grant	178	0	28	0	0	0	0	(20)	186
New Burdens and Data Grant	0	0	0	0	0	0	(77)	0	(77)
The Foyer	0	0	0	0	0	0	(30)	0	(30)
Other Temporary accommodation	0	32	4	0	0	0	(137)	98	(4)
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(35)</b>	<b>35</b>	<b>0</b>
	<b>178</b>	<b>57</b>	<b>55</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>(322)</b>	<b>113</b>	<b>86</b>

**GENERAL FUND BUDGET - Environment and Commercial Partnerships**

Building Control	Employee	Premises	Supplies &	Transport	Major	Third Party	Transfer to / (from) earmarked reserves £'000	Net	
	Costs	Costs	Services	Costs	Contracts	Payments			Income
	£'000	£'000	£'000	£'000	£'000	£'000			£'000
Building Regulations: chargeable service	301	0	4	17	0	0	(302)	0	21
Building Regulations: non-chargeable service	69	0	0	4	0	0	0	0	72
Building Regulations: other activities	42	0	0	2	0	0	0	0	44
Commercial Income	0	0	2	0	0	0	(7)	0	(5)
Dangerous Structures	0	0	0	0	0	0	(0)	0	(0)
Street Naming and Numbering	24	3	3	1	0	0	(21)	0	10
	<b>435</b>	<b>3</b>	<b>9</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>(330)</b>	<b>0</b>	<b>143</b>

Public Realm	Employee	Premises	Supplies &	Transport	Major	Third Party	Transfer to / (from) earmarked reserves £'000	Net	
	Costs	Costs	Services	Costs	Contracts	Payments			Income
	£'000	£'000	£'000	£'000	£'000	£'000			£'000
Eye Castle Project	0	0	3	0	0	0	(3)	0	0
Comm Development - Countryside	46	21	24	5	0	0	(8)	0	88
Footpaths	23	0	6	1	0	0	(21)	0	8
Public Conveniences	0	20	0	0	0	0	0	0	20
Street and Major Road Cleansing	306	0	86	44	0	0	(69)	0	368
Open Spaces	526	13	64	65	0	0	(188)	(30)	450
Public Tree Programme	48	20	0	4	0	0	0	0	73
Eye Park	0	0	0	0	0	0	(2)	0	(2)
Car Parks General	23	150	62	2	0	0	(639)	0	(403)
Stowmarket Lorry Park	0	11	0	0	0	0	0	0	11
A14 Cleansing	0	0	0	7	0	0	(45)	0	(38)
	<b>972</b>	<b>234</b>	<b>246</b>	<b>129</b>	<b>0</b>	<b>0</b>	<b>(975)</b>	<b>(30)</b>	<b>575</b>

Waste Services	Employee	Premises	Supplies &	Transport	Major	Third Party	Transfer to / (from) earmarked reserves £'000	Net	
	Costs	Costs	Services	Costs	Contracts	Payments			Income
	£'000	£'000	£'000	£'000	£'000	£'000			£'000
Creeping Rd Depot	0	45	10	0	0	0	0	0	55
Chilton Depot	0	28	1	0	0	0	(1)	0	28
Joint Waste Contract	0	2	13	7	0	0	(5)	0	16
Domestic Waste	146	0	362	1	1,640	0	(506)	(146)	1,497
Bring Sites	12	0	67	0	0	0	(134)	0	(55)
Trade Waste	17	0	152	0	79	0	(436)	0	(187)
Garden Waste	58	0	182	0	411	0	(892)	0	(240)
Recycling Centre	0	0	1	0	0	0	(4)	0	(2)
	<b>233</b>	<b>75</b>	<b>788</b>	<b>9</b>	<b>2,130</b>	<b>0</b>	<b>(1,977)</b>	<b>(146)</b>	<b>1,112</b>

Food & Safety	Employee	Premises	Supplies &	Transport	Major	Third Party	Transfer to / (from) earmarked reserves £'000	Net	
	Costs	Costs	Services	Costs	Contracts	Payments			Income
	£'000	£'000	£'000	£'000	£'000	£'000			£'000
Food and Safety (General)	246	0	2	10	0	0	(14)	0	244
Food Hygiene Courses	0	0	0	0	0	0	(1)	0	(0)
Animal Welfare Licensing	0	0	2	0	0	0	(12)	0	(10)
Health and Safety Regulation	0	0	0	0	0	0	(1)	0	(1)
Food Safety	0	0	1	0	0	0	0	0	1
Water Sampling	0	0	5	0	0	0	(5)	0	0
Better Business for All	0	0	8	0	0	0	0	(8)	0
Land Drainage	0	0	49	0	0	0	0	0	49
	<b>246</b>	<b>0</b>	<b>66</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>(32)</b>	<b>(8)</b>	<b>283</b>

Leisure	Employee	Premises	Supplies &	Transport	Major	Third Party	Transfer to / (from) earmarked reserves £'000	Net	
	Costs	Costs	Services	Costs	Contracts	Payments			Income
	£'000	£'000	£'000	£'000	£'000	£'000			£'000
Leisure Contract	0	16	445	0	0	0	(35)	0	426
	<b>0</b>	<b>16</b>	<b>445</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(35)</b>	<b>0</b>	<b>426</b>

<b>TOTAL</b>	<b>1,886</b>	<b>328</b>	<b>1,552</b>	<b>172</b>	<b>2,130</b>	<b>0</b>	<b>(3,348)</b>	<b>(184)</b>	<b>2,538</b>
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**GENERAL FUND BUDGET - Economic Development and Regeneration**

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from) earmarked reserves	Net
<b>Open for Business</b>	Costs	Costs	Services	Costs	Contracts	Payments	Income		Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Business Performance	0	0	12	0	0	0	0	0	12
Economic Development	148	0	20	5	0	0	0	0	173
Tourism General	0	0	9	0	0	0	0	0	9
South and Heart of Suffolk Marketing Campaign	0	0	20	0	0	0	(8)	0	12
Taxi and Private Hire Licensing	35	0	11	2	0	0	(49)	0	(1)
Alcohol, Entertainments and Late Night Refreshment	44	0	0	0	0	0	(68)	0	(24)
Gambling & Small Lotteries	18	0	0	1	0	0	(6)	0	13
Other Licences	4	0	0	0	0	0	0	0	4
	<b>251</b>	<b>0</b>	<b>72</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>(132)</b>	<b>0</b>	<b>199</b>
<b>TOTAL</b>	<b>251</b>	<b>0</b>	<b>72</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>(132)</b>	<b>0</b>	<b>199</b>



**GENERAL FUND BUDGET - Customer Services**

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
<b>Customer Services</b>	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Customer Services	457	0	20	2	0	0	0	0	479
Sudbury CAP	0	0	4	0	0	0	0	0	4
	<b>457</b>	<b>0</b>	<b>24</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>484</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
<b>Business Improvement Corporate</b>	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Business Improvement Corporate	119	0	6	1	0	0	0	0	126
	<b>119</b>	<b>0</b>	<b>6</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
<b>ICT</b>	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICT	139	0	326	1	212	0	0	0	678
	<b>139</b>	<b>0</b>	<b>326</b>	<b>1</b>	<b>212</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>678</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
<b>Communications</b>	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Communications	137	0	15	2	0	0	0	0	154
	<b>137</b>	<b>0</b>	<b>15</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>154</b>

<b>TOTAL</b>	<b>853</b>	<b>0</b>	<b>371</b>	<b>5</b>	<b>212</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,441</b>
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**GENERAL FUND BUDGET - Corporate Resources**

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
<b>HR and Organisational Development</b>									
HR & Organisational Development	336	0	29	1	0	0	0	0	367
	<b>336</b>	<b>0</b>	<b>29</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>367</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
<b>Financial Services</b>									
Financial Resources	423	0	43	1	0	0	0	0	467
Treasury Management	0	0	27	0	0	0	0	0	27
Bank Charges	0	0	55	0	0	0	0	0	55
External Audit	0	0	54	0	0	0	0	0	54
Insurance Premiums	101	110	9	32	0	0	0	0	251
Pay Inflation and Increment Costs	(208)	0	0	0	0	0	0	0	(208)
Early Retirement Pension Direct Charges	78	0	0	0	0	0	0	0	78
Rent Allowances	0	0	0	0	0	7,696	(7,788)	0	(93)
Rent Rebates to HRA Dwellings	0	0	0	0	0	6,121	(6,226)	0	(104)
Council Tax Collection	0	0	0	0	0	0	(197)	0	(197)
NNDR Collection	0	0	0	0	0	0	(135)	0	(135)
Shared Revenues Partnership	0	0	8	0	1,061	0	0	0	1,069
Contingencies/Savings Adjustments	(110)	0	0	0	0	0	0	0	(110)
Unapportionable Central Overheads	771	57	0	0	0	0	0	0	828
	<b>1,055</b>	<b>167</b>	<b>196</b>	<b>33</b>	<b>1,061</b>	<b>13,817</b>	<b>(14,346)</b>	<b>0</b>	<b>1,983</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
<b>Commissioning and Procurement</b>									
Commissioning and Procurement	148	0	0	2	0	0	0	0	150
Central Stationery and Equipment	0	0	10	0	0	0	0	0	10
	<b>148</b>	<b>0</b>	<b>11</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
<b>Health and Safety</b>									
Health and Safety	100	0	56	3	0	0	0	0	160
Civil Protection and Emergency Planning	0	0	25	0	0	0	0	0	25
	<b>100</b>	<b>0</b>	<b>81</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>185</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
<b>Senior Leadership Team</b>									
Senior Leadership Team	429	0	54	(24)	0	0	0	0	459
Corporate Management	36	0	0	71	0	0	0	0	107
	<b>464</b>	<b>0</b>	<b>54</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>566</b>

<b>TOTAL</b>	<b>2,104</b>	<b>167</b>	<b>372</b>	<b>86</b>	<b>1,061</b>	<b>13,817</b>	<b>(14,346)</b>	<b>0</b>	<b>3,260</b>
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**GENERAL FUND BUDGET - Law and Governance**

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
<b>Information Management</b>									
Information Management	223	0	10	0	0	0	0	0	234
Land Charges	0	0	20	0	0	0	(201)	0	(181)
	<b>223</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(201)</b>	<b>0</b>	<b>53</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
<b>Internal Audit</b>									
Internal Audit	83	0	5	0	0	0	(3)	0	86
	<b>83</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3)</b>	<b>0</b>	<b>86</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
<b>Democratic Services</b>									
Electoral Registration	78	0	49	0	0	0	(2)	0	125
Elections	0	0	100	0	0	0	(25)	(75)	0
Governance	262	0	2	0	0	0	(0)	0	265
Cost of Democracy	(181)	0	328	15	0	0	(1)	0	161
Central Postal Services	26	0	51	0	0	0	0	0	76
Central Printing	0	0	18	0	0	0	(3)	0	15
	<b>185</b>	<b>0</b>	<b>548</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>(32)</b>	<b>(75)</b>	<b>642</b>

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
<b>Shared Legal Services</b>									
Shared Legal Services	185	0	225	0	0	0	(97)	0	313
	<b>185</b>	<b>0</b>	<b>225</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(97)</b>	<b>0</b>	<b>313</b>

<b>TOTAL</b>	<b>676</b>	<b>0</b>	<b>809</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>(333)</b>	<b>(75)</b>	<b>1,094</b>
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GENERAL FUND BUDGET - Assets and Investments

Asset Management	Employee	Premises	Supplies &	Transport	Major Third Party		Income	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments			
	£'000	£'000	£'000	£'000	£'000	£'000			
Stowmarket Football Ground	0	19	0	0	0	0	(5)	0	14
Asset Utilisation	68	4	2	0	0	0	0	0	75
Endeavour House - HQ	0	50	148	0	0	0	0	0	198
Stowmarket CAP	0	24	0	0	0	0	0	0	24
Hadleigh TDP	0	13	0	0	0	0	0	0	13
Aldi, Stowmarket	0	63	0	0	0	0	(32)	0	31
	<b>68</b>	<b>173</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(37)</b>	<b>0</b>	<b>354</b>

Housing Development	Employee	Premises	Supplies &	Transport	Major Third Party		Income	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments			
	£'000	£'000	£'000	£'000	£'000	£'000			
Housing Development	40	0	2	0	0	0	0	0	43
	<b>40</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43</b>

BMS Invest	Employee	Premises	Supplies &	Transport	Major Third Party		Income	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments			
	£'000	£'000	£'000	£'000	£'000	£'000			
BMS Invest	139	0	45	2	0	0	(97)	0	89
	<b>139</b>	<b>0</b>	<b>45</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>(97)</b>	<b>0</b>	<b>89</b>

<b>TOTAL</b>	<b>247</b>	<b>173</b>	<b>197</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>(134)</b>	<b>0</b>	<b>486</b>
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### HOUSING REVENUE ACCOUNT 2018/19

	2018/19 £'000	2019/20 £'000
<b>Income</b>		
Dwelling Rent and Other Income	(15,062)	(15,226)
Less Bad Debt Provision	145	86
Interest Income	(10)	(8)
<b>Gross Income</b>	<b>(14,927)</b>	<b>(15,148)</b>
<b>Expenditure</b>		
Repairs and Maintenance, Management and Other Costs	6,042	6,119
Capital Charges (funding the capital programme)	2,754	2,912
Depreciation	3,400	3,709
Revenue Contribution to Capital Programme	3,393	2,827
<b>Gross Expenditure</b>	<b>15,589</b>	<b>15,567</b>
<b>Net Operating Income</b>	<b>662</b>	<b>419</b>
<b>(Surplus)/Deficit for the Year</b>	<b>662</b>	<b>419</b>

MID SUFFOLK CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Reserves £'000	Revenue Contributions £000's	Government Grants £'000	S106 £'000	Borrowing £'000	Total Financing £'000
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GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000
<b>Housing</b>												
Mandatory Disabled Facilities Grant	376	376	376	376	1,503				1,503			1,503
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
<b>Total Housing</b>	<b>576</b>	<b>576</b>	<b>576</b>	<b>576</b>	<b>2,303</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,503</b>	<b>0</b>	<b>800</b>	<b>2,303</b>

<b>Environment and Projects</b>												
Replacement Refuse Freighters - Joint Scheme	376	188	0	1,922	2,486						2,486	2,486
Recycling Bins	80	100	100	100	380						380	380
<b>Total Environmental Services</b>	<b>456</b>	<b>288</b>	<b>100</b>	<b>2,022</b>	<b>2,866</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,866</b>	<b>2,866</b>

<b>Communities and Public Access</b>												
Planned Maintenance / Enhancements - Car Parks	162	150	125	100	537						537	537
Streetcare - Vehicles and Plant Renewals	173	237	83	90	583						583	583
Play Equipment	25	25	25	25	100						100	100
Community Development Grants	189	189	189	189	756						756	756
<b>Total Communities and Public Access</b>	<b>549</b>	<b>601</b>	<b>422</b>	<b>404</b>	<b>1,976</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,976</b>	<b>1,976</b>

<b>Total Leisure Contracts</b>	<b>737</b>	<b>250</b>	<b>150</b>	<b>150</b>	<b>1,288</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,288</b>	<b>1,288</b>
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<b>Capital Projects</b>												
Planned Maintenance - Corporate Buildings	80	70	70	70	290						290	290
<b>Total Capital Projects</b>	<b>80</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>290</b>	<b>290</b>

<b>Economic Development and Regeneration</b>												
Open for Business	0	30	0	0	30						30	30
<b>Total Economic Development and Regeneration</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>30</b>

<b>Investment and Commercial Delivery</b>												
Stowmarket Middle School	3,463	3,861	38	0	7,362						7,362	7,362
HQ Site	949	727	994	0	2,670		2,670					2,670
Property Investment Fund	3,000	0	0	0	3,000						3,000	3,000
Gateway14 Ltd	6,000	0	0	0	6,000						6,000	6,000
CIFCO - further investment	12,500	12,500	0	0	25,000						25,000	25,000
<b>Total Investment and Commercial Delivery</b>	<b>25,912</b>	<b>17,088</b>	<b>1,032</b>	<b>0</b>	<b>44,032</b>	<b>0</b>	<b>2,670</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,362</b>	<b>44,032</b>

<b>Corporate Resources</b>												
ICT - Hardware / Software costs	200	200	200	200	800						800	800
<b>Total Corporate resources</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>800</b>

<b>Total General Fund Capital Spend</b>	<b>28,510</b>	<b>19,102</b>	<b>2,550</b>	<b>3,422</b>	<b>53,585</b>	<b>0</b>	<b>2,670</b>	<b>0</b>	<b>1,503</b>	<b>0</b>	<b>49,412</b>	<b>53,585</b>
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MID SUFFOLK CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Reserves £'000	Revenue Contributions £000's	Government Grants £'000	S106 £'000	Borrowing £'000	Total Financing £'000
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<b>HOUSING REVENUE ACCOUNT</b>												
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000
<b>Capital Projects</b>												
Planned maintenance	3,063	3,505	3,515	3,633	13,716		8,517	5,199				13,716
ICT Projects	200	200	200	200	800		557	243				800
Environmental Improvements	40	40	40	40	160		44	116				160
Disabled Facilities work	200	200	200	200	800		200	600				800

New build programme inc acquisitions	8,757	14,257	5,893	5,622	34,529	14,362	2,356	7,267	3,060		7,484	34,529
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<b>Total HRA Capital Spend</b>	<b>12,260</b>	<b>18,202</b>	<b>9,848</b>	<b>9,695</b>	<b>50,005</b>	<b>14,362</b>	<b>11,674</b>	<b>13,425</b>	<b>3,060</b>	<b>0</b>	<b>7,484</b>	<b>50,005</b>
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## RESERVES

### GENERAL FUND

Estimated Balance 31 Mar 2019 £'000	2019/20		Estimated Balance 31 Mar 2020 £'000
	Use of reserves £'000	Transfer to reserves £'000	

#### Contingency Reserves

General Fund Working Balance / Reserve

(1,052)			(1,052)
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#### Earmarked reserves

Carry Forwards	(112)	112		0
Business Rates Equalisation	(1,910)	597		(1,313)
Growth and Efficiency Fund (GEF)	(5,995)	3,085	(3,183)	(6,092)
Redevelopment of Needham Market headquarters (GEF)	0	949		949
Commercial Risk Management	0		(1,000)	(1,000)
Needham Lake Visitors Centre (GEF)	0		(300)	(300)
Neighbourhood Planning initiatives (GEF)	0		(120)	(120)
Government Grants	(204)	8		(197)
Homelessness	(324)	20	(133)	(437)
Welfare Benefits Reform	(211)			(211)
Commuted Maintenance Payments	(311)	30		(281)
Elections Fund	(74)	75	(20)	(19)
Planning Enforcement	(20)			(20)
Growth & Sustainable Planning	(351)	65		(286)
Planning (Legal)	(33)			(33)
Strategic Planning	(367)	112	(121)	(375)
Revocation of personal search fees	(50)			(50)
Repairs and Renewals	(292)			(292)
Eric Jones House	(46)			(46)
Waste	(192)	146		(46)
<b>Sub total</b>	<b>(10,492)</b>	<b>5,199</b>	<b>(4,876)</b>	<b>(10,169)</b>
Community Infrastructure Levy	(3,009)			(3,009)

### TOTAL GENERAL FUND RESERVES

(14,553)	5,199	(4,876)	(14,230)
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