



# Budget Book 2020/21

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## GENERAL FUND REVENUE BUDGET SUMMARY

	2019/20	2020/21	Movement
	£'000	£'000	£'000
1 Employee Costs	8,950	9,427	478
2 Premises	820	828	8
3 Supplies & Services	4,835	5,252	416
4 Transport	359	314	(45)
5 Contracts	3,418	3,609	191
6 Third Party Payments	13,817	12,461	(1,355)
7 Income	(20,504)	(19,848)	657
8 Charge to HRA	(1,058)	(1,137)	(79)
9 Charge to Capital	(4)	(4)	(0)
10 Transfers to Reserves	274	67	(207)
<u>Capital Financing Charges</u>			
11 Interest Payable (Other)	229	97	(132)
12 Interest Payable (Pooled Funds)	177	30	(147)
13 Interest Payable (CIFCO)	562	510	(52)
14 Interest Payable (CIFCO - further investment)	89	106	17
15 Interest Payable (Other Commercial Investments)	282	421	139
16 MRP	1,038	1,255	217
<u>Investment Income</u>			
17 Pooled Funds	(438)	(566)	(128)
18 Interest Receivable (Cash Surplus)	(19)	(4)	15
19 Interest Receivable (CIFCO)	(1,238)	(1,162)	76
20 Interest Receivable (CIFCO - further investment)	(307)	(594)	(287)
21 Interest Receivable (Other Commercial Investments)	(1,030)	(1,033)	(3)
<b>22 Net Service Cost</b>	<b>10,252</b>	<b>10,033</b>	<b>(219)</b>
23 Transfers from Reserves - earmarked	(1,196)	(736)	459
24 Growth and Efficiency Fund - Community Capacity Building	(250)	(250)	-
25 New Homes Bonus	(1,380)	(1,613)	(233)
26 S31 Business Rates Grant	(1,313)	(1,405)	(92)
27 Baseline business rates	(2,238)	(2,540)	(302)
28 Business rates levy	488	727	240
29 Business rates – collection fund deficit / (surplus)	597	(367)	(964)
30 Business rates – growth/pooling benefit	(293)	(120)	173
31 Rural Services Delivery Grant	(433)	(433)	-
32 Council Tax	(6,117)	(6,296)	(179)
33 Council Tax Surplus on Collection fund	(27)	(27)	-
<b>34 Total Funding</b>	<b>(12,162)</b>	<b>(13,060)</b>	<b>(898)</b>
<b>35 Shortfall / (Surplus) funding</b>	<b>(1,910)</b>	<b>(3,027)</b>	<b>(1,117)</b>
36 Transfer to Growth and Efficiency Fund	1,910	2,027	117
37 Transfer to Commercial Development Risk Management reserve	-	1,000	1,000
Council Tax Base	36,841	37,302	459
Council Tax for Band D Property	£166.04	£168.79	£2.76
<b>Council Tax £'000</b>	<b>(6,117)</b>	<b>(6,296)</b>	<b>(179)</b>

GENERAL FUND BUDGET - Services and Activities Summary

	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Sustainable Communities</b>									
Chief Planning Officer	1,457	-	778	32	-	-	(1,605)	(333)	329
Communities	313	-	672	12	-	-	-	(351)	647
Strategic Planning	485	-	347	2	-	-	(232)	(123)	479
<b>TOTAL</b>	<b>2,256</b>	<b>-</b>	<b>1,798</b>	<b>46</b>	<b>-</b>	<b>-</b>	<b>(1,837)</b>	<b>(806)</b>	<b>1,456</b>
<b>Housing</b>									
Private Sector Housing	149	-	14	4	-	-	(1)	-	167
Homelessness / Temporary Accommodation	362	130	79	6	-	-	(522)	(38)	17
Housing Enabling	132	-	17	1	-	-	(14)	(33)	103
<b>TOTAL</b>	<b>644</b>	<b>130</b>	<b>110</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>(537)</b>	<b>(71)</b>	<b>287</b>
<b>Economic Development and Regeneration</b>									
Open for Business	228	-	40	5	-	-	-	-	273
<b>TOTAL</b>	<b>228</b>	<b>-</b>	<b>40</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>273</b>
<b>Environment and Commercial Partnerships</b>									
Building Control	501	2	10	25	-	-	(382)	-	156
Health and Safety, Business Continuity and Emergency Planning	128	-	74	2	-	-	-	-	204
Leisure	-	16	477	-	-	-	(35)	-	458
Waste Services	290	2	843	7	2,253	-	(2,168)	(15)	1,211
Public Protection	663	-	117	24	-	-	(167)	(8)	629
Countryside and Public Realm	942	227	77	145	-	-	(830)	(39)	522
<b>TOTAL</b>	<b>2,523</b>	<b>246</b>	<b>1,599</b>	<b>202</b>	<b>2,253</b>	<b>-</b>	<b>(3,582)</b>	<b>(62)</b>	<b>3,180</b>
<b>Customers, Digital Transformation and Improvement</b>									
Customer Operations	522	39	2	2	-	-	-	-	564
Digital Transformation and Improvement	136	-	6	1	-	-	-	-	142
ICT	264	-	428	1	287	-	-	-	980
Communications	140	-	17	2	-	-	-	-	159
<b>TOTAL</b>	<b>1,062</b>	<b>39</b>	<b>452</b>	<b>5</b>	<b>287</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,846</b>
<b>Corporate Resources</b>									
HR and Organisational Development	342	-	30	1	-	-	-	-	373
Finance, Commissioning and Procurement	829	127	209	41	1,020	12,461	(12,985)	-	1,702
Senior Leadership Team	597	-	50	(16)	-	-	-	-	631
<b>TOTAL</b>	<b>1,768</b>	<b>127</b>	<b>289</b>	<b>26</b>	<b>1,020</b>	<b>12,461</b>	<b>(12,985)</b>	<b>-</b>	<b>2,706</b>
<b>Law and Governance</b>									
Electoral Services and Land Charges	192	-	101	-	-	-	(234)	-	59
Governance and Civic Office	119	-	367	16	-	-	(2)	-	500
Internal Audit	111	-	3	-	-	-	(3)	-	110
Shared Legal Services	196	-	262	-	-	-	(102)	-	355
<b>TOTAL</b>	<b>617</b>	<b>-</b>	<b>732</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>(341)</b>	<b>-</b>	<b>1,024</b>
<b>Assets and Investments</b>									
Strategic Property	141	286	218	1	49	-	(420)	-	275
The Council's Companies	188	-	15	2	-	-	(146)	-	59
<b>TOTAL</b>	<b>330</b>	<b>286</b>	<b>232</b>	<b>3</b>	<b>49</b>	<b>-</b>	<b>(566)</b>	<b>-</b>	<b>334</b>
<b>TOTAL</b>	<b>9,427</b>	<b>828</b>	<b>Page 5,252</b>	<b>314</b>	<b>3,609</b>	<b>12,461</b>	<b>(19,848)</b>	<b>(939)</b>	<b>11,105</b>

**GENERAL FUND BUDGET - Sustainable Communities**

	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Chief Planning Officer</b>									
Development Management	1,160	-	171	20	-	-	(1,510)	-	(159)
Development Management - appeals	-	-	580	-	-	-	-	(333)	248
Pre application	-	-	17	-	-	-	(75)	-	(58)
Planning Performance Agreements	-	-	5	-	-	-	(5)	-	-
Conservation	127	-	1	5	-	-	(15)	-	120
Planning Enforcement	170	-	4	6	-	-	-	-	179
	<b>1,457</b>	<b>-</b>	<b>778</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>(1,605)</b>	<b>(333)</b>	<b>329</b>
<b>Communities</b>									
Community Achievement Awards	-	-	3	-	-	-	-	-	3
Community Development	63	-	1	3	-	-	-	-	67
Grants and Contributions	70	-	509	2	-	-	-	(250)	332
Policy and Strategy Health and Well-being	92	-	51	4	-	-	-	(26)	121
Community Safety-General	55	-	109	1	-	-	-	(75)	89
Business Improvement	34	-	-	1	-	-	-	-	35
	<b>313</b>	<b>-</b>	<b>672</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(351)</b>	<b>647</b>
<b>Strategic Planning</b>									
Infrastructure Team - CIL	95	-	-	-	-	-	(102)	-	(7)
Strategic Planning General	-	-	55	-	-	-	-	(52)	2
Development Policy and Local Plans	390	-	92	2	-	-	-	-	484
Local Plans	-	-	118	-	-	-	-	(118)	-
Neighbourhood Plans	-	-	83	-	-	-	(130)	47	-
	<b>485</b>	<b>-</b>	<b>347</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>(232)</b>	<b>(123)</b>	<b>479</b>
<b>TOTAL</b>	<b>2,256</b>	<b>-</b>	<b>1,798</b>	<b>46</b>	<b>-</b>	<b>-</b>	<b>(1,837)</b>	<b>(806)</b>	<b>1,456</b>

**GENERAL FUND BUDGET - Housing**

<b>Private Sector Housing</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Housing Information	85	-	-	-	-	-	-	-	85
Housing Standards	64	-	0	4	-	-	-	-	69
Home Improvement Agency	-	-	13	-	-	-	-	-	13
HMO Licence	-	-	-	-	-	-	(1)	-	(1)
	<b>149</b>	<b>-</b>	<b>14</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>(1)</b>	<b>-</b>	<b>167</b>

<b>Homelessness / Temporary Accommodation</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Homelessness Private Sector	22	-	26	3	-	-	(18)	-	32
Rent Deposit Scheme	-	25	5	3	-	-	(25)	-	8
Homelessness Prevention Fund	182	-	15	-	-	-	(10)	-	187
Flexible Homeless Support Grant	19	-	-	-	-	-	(77)	-	(58)
Homelessness Prevention Grant	13	-	-	-	-	-	(74)	-	(60)
The Foyer	-	35	8	-	-	-	(134)	(5)	(97)
Other Temp Accommodation	-	-	5	-	-	-	-	(4)	1
Rapid Rehousing Pathway Funding	112	-	5	-	-	-	(112)	-	5
Guaranteed Rent Scheme	14	70	17	-	-	-	(72)	(29)	(1)
	<b>362</b>	<b>130</b>	<b>79</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>(522)</b>	<b>(38)</b>	<b>17</b>

<b>Housing Enabling</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Social Housing	99	-	8	1	-	-	(14)	-	94
Housing Enabling	-	-	8	-	-	-	-	-	8
Community Housing Fund	-	-	1	-	-	-	-	-	1
4 Towns Visioning	33	-	-	-	-	-	-	(33)	-
	<b>132</b>	<b>-</b>	<b>17</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>(14)</b>	<b>(33)</b>	<b>103</b>

<b>TOTAL</b>	<b>644</b>	<b>130</b>	<b>110</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>(537)</b>	<b>(71)</b>	<b>287</b>
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**GENERAL FUND BUDGET - Economic Development and Regeneration**

<b>Economic Development and Regeneration</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Business Performance Grants	-	-	12	-	-	-	-	-	12
Economic Development	228	-	16	5	-	-	-	-	249
Tourism General	-	-	7	-	-	-	-	-	7
South and Heart of Suffolk Marketing Campaign	-	-	5	-	-	-	-	-	5
	<b>228</b>	<b>-</b>	<b>40</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>273</b>
<b>TOTAL</b>	<b>228</b>	<b>-</b>	<b>40</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>273</b>

GENERAL FUND BUDGET - Environment and Commercial Partnerships

	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Building Control</b>									
Building Regulations: chargeable service	345	-	5	17	-	-	(344)	-	24
Building Regulations: non-chargeable service	75	-	-	4	-	-	-	-	79
Building Regulations: other activities	50	-	-	2	-	-	-	-	53
Commercial Income	-	-	3	-	-	-	(7)	-	(4)
Dangerous Structures	-	0	-	-	-	-	(0)	-	(0)
Street Naming and Numbering	30	2	2	1	-	-	(31)	-	4
	<b>501</b>	<b>2</b>	<b>10</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>(382)</b>	<b>-</b>	<b>156</b>
<b>Health and Safety, Business Continuity and Emergency Planning</b>									
Civil Protection and Emergency Planning	-	-	25	-	-	-	-	-	25
Health and Safety	128	-	49	2	-	-	-	-	179
	<b>128</b>	<b>-</b>	<b>74</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>204</b>
<b>Leisure</b>									
Leisure Contract	-	16	470	-	-	-	(35)	-	451
Women's Cycle Tour	-	-	8	-	-	-	-	-	8
	<b>-</b>	<b>16</b>	<b>477</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(35)</b>	<b>-</b>	<b>458</b>
<b>Waste Services</b>									
Domestic Waste	181	2	390	6	1,702	-	(502)	(15)	1,763
Bring Sites	14	-	67	0	-	-	(131)	-	(49)
Trade Waste	22	-	184	0	100	-	(468)	-	(162)
Garden Waste	72	-	200	0	451	-	(1,066)	-	(341)
Recycling Centre	-	0	2	-	-	-	(2)	-	1
	<b>290</b>	<b>2</b>	<b>843</b>	<b>7</b>	<b>2,253</b>	<b>-</b>	<b>(2,168)</b>	<b>(15)</b>	<b>1,211</b>
<b>Public Protection</b>									
Other Housing Matters	-	-	15	-	-	-	-	-	15
Mobile Homes Sites	-	-	-	-	-	-	(2)	-	(2)
Food & Safety (General)	248	-	1	10	-	-	(14)	-	244
Animal Welfare Licensing	-	-	4	-	-	-	(12)	-	(8)
Health & Safety Regulation	-	-	-	-	-	-	(1)	-	(1)
Water Sampling	-	-	7	-	-	-	(7)	-	-
Better Business for All	-	-	8	-	-	-	-	(8)	-
Environmental Protection	329	-	10	10	-	-	(7)	-	341
Abandoned Vehicles	-	-	1	-	-	-	-	-	1
Land Drainage	-	-	49	-	-	-	-	-	49
Climate Change and Sustainability	-	-	8	-	-	-	-	-	8
Dog Control	-	-	8	-	-	-	-	-	8
Taxi & Private Hire Licensing	30	-	9	2	-	-	(50)	-	(8)
Alcohol, Entertainments & Late Night Refreshment Licensing	38	-	0	-	-	-	(67)	-	(29)
Gambling & Small Lotteries Licenses	15	-	-	1	-	-	(8)	-	8
Miscellaneous Other Licences	4	-	-	-	-	-	(0)	-	4
	<b>663</b>	<b>-</b>	<b>117</b>	<b>24</b>	<b>-</b>	<b>-</b>	<b>(167)</b>	<b>(8)</b>	<b>629</b>
<b>Countryside and Public Realm</b>									
Eye Castle Project	-	-	3	-	-	-	(3)	-	-
Footpaths	23	-	6	1	-	-	(22)	-	8
Public Conveniences	-	11	-	-	-	-	-	-	11
Street & Major Road Cleansing	323	-	78	47	-	-	(50)	-	399
Open Spaces	546	33	(68)	82	-	-	(48)	(39)	506
Public Tree Programme	42	20	-	4	-	-	-	-	66
Eye Park	-	-	-	-	-	-	(3)	-	(3)
Car Parks General	9	152	57	3	-	-	(661)	-	(440)
Stowmarket Lorry Park	-	11	0	-	-	-	-	-	11
A14 Cleansing	-	-	-	8	-	-	(45)	-	(37)
	<b>942</b>	<b>227</b>	<b>77</b>	<b>145</b>	<b>-</b>	<b>-</b>	<b>(830)</b>	<b>(39)</b>	<b>522</b>
<b>TOTAL</b>	<b>2,523</b>	<b>246</b>	<b>1,599</b>	<b>202</b>	<b>2,253</b>	<b>-</b>	<b>(3,582)</b>	<b>(62)</b>	<b>3,180</b>



**GENERAL FUND BUDGET - Customer Services**

<b>Customer Operations</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Customer Services	522	-	2	2	-	-	-	-	525
Sudbury Customer Access Point	-	16	-	-	-	-	-	-	16
Stowmarket Customer Access Point	-	23	-	-	-	-	-	-	23
	<b>522</b>	<b>39</b>	<b>2</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>564</b>

  

<b>Digital Transformation and Improvement</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Digital Transformation and Improvement	136	-	6	1	-	-	-	-	142
	<b>136</b>	<b>-</b>	<b>6</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>142</b>

  

<b>ICT</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
ICT	264	-	428	1	287	-	-	-	980
	<b>264</b>	<b>-</b>	<b>428</b>	<b>1</b>	<b>287</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>980</b>

  

<b>Communications</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Communications	140	-	17	2	-	-	-	-	159
	<b>140</b>	<b>-</b>	<b>17</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>159</b>

  

<b>TOTAL</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
	<b>1,062</b>	<b>39</b>	<b>452</b>	<b>5</b>	<b>287</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,846</b>

**GENERAL FUND BUDGET - Corporate Resources**

<b>HR and Organisational Development</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
HR & Organisational Development	342	-	30	1	-	-	-	-	373
	<b>342</b>	<b>-</b>	<b>30</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>373</b>

<b>Finance, Commissioning and Procurement</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Financial Resources	453	-	46	1	-	-	-	-	500
Treasury Management	-	-	27	-	-	-	-	-	27
Bank Charges	-	-	55	-	-	-	-	-	55
External Audit	-	-	56	-	-	-	-	-	56
Insurance Premiums	88	70	7	39	-	-	-	-	204
Pay Inflation, Increments and Vacancy	(455)	-	-	-	-	-	-	-	(455)
Management Savings	-	-	-	-	-	-	-	-	-
Early Retirement Pension Direct Charges	78	-	-	-	-	-	-	-	78
Rent Allowances	-	-	-	-	-	6,695	(6,778)	-	(83)
Rent Rebates to HRA Dwellings	-	-	-	-	-	5,766	(5,864)	-	(98)
Council Tax Collection	-	-	-	-	-	-	(207)	-	(207)
NNDR Collection	-	-	-	-	-	-	(135)	-	(135)
Shared Revenues Partnership	-	-	8	-	1,020	-	-	-	1,028
Contingencies/Savings Adjustments	(140)	-	-	-	-	-	-	-	(140)
Unapportionable Central Overheads	708	57	-	-	-	-	-	-	765
Commissioning and Procurement	96	-	-	1	-	-	-	-	97
Central Stationery and Equipment	-	-	10	-	-	-	-	-	10
	<b>829</b>	<b>127</b>	<b>209</b>	<b>41</b>	<b>1,020</b>	<b>12,461</b>	<b>(12,985)</b>	<b>-</b>	<b>1,702</b>

<b>Senior Leadership Team</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Senior Leadership Team	562	-	50	(34)	-	-	-	-	578
Corporate Management	35	-	-	18	-	-	-	-	53
	<b>597</b>	<b>-</b>	<b>50</b>	<b>(16)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>631</b>

<b>TOTAL</b>	<b>1,768</b>	<b>127</b>	<b>289</b>	<b>26</b>	<b>1,020</b>	<b>12,461</b>	<b>(12,985)</b>	<b>-</b>	<b>2,706</b>
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**GENERAL FUND BUDGET - Law and Governance**

<b>Electoral Services and Land Charges</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Electoral Registration	31	-	55	-	-	-	(2)	-	84
Elections	61	-	25	-	-	-	(25)	-	61
Land Charges	99	-	21	-	-	-	(207)	-	(87)
	<b>192</b>	<b>-</b>	<b>101</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(234)</b>	<b>-</b>	<b>59</b>

<b>Governance and Civic Office</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Governance	270	-	4	1	-	-	(0)	-	274
Cost of Democracy	(164)	-	303	15	-	-	(1)	-	153
Central Postal Services	13	-	45	-	-	-	-	-	58
Central Printing	-	-	15	-	-	-	-	-	15
	<b>119</b>	<b>-</b>	<b>367</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>(2)</b>	<b>-</b>	<b>500</b>

<b>Internal Audit</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Internal Audit	111	-	3	-	-	-	(3)	-	110
	<b>111</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3)</b>	<b>-</b>	<b>110</b>

<b>Shared Legal Services</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Transport Costs</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Income</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Shared Legal Services	196	-	262	-	-	-	(102)	-	355
	<b>196</b>	<b>-</b>	<b>262</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(102)</b>	<b>-</b>	<b>355</b>

<b>TOTAL</b>	<b>617</b>	<b>-</b>	<b>732</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>(341)</b>	<b>-</b>	<b>1,024</b>
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**GENERAL FUND BUDGET - Assets and Investments**

Asset Management	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Management	9	-	-	-	-	-	-	-	9
Creeting Rd Depot	-	46	10	-	-	-	-	-	56
Wenham Depot	-	4	-	-	-	-	-	-	4
Chilton Depot	-	28	1	-	-	-	(1)	-	28
PV Panels	-	73	8	-	49	-	(359)	-	(229)
Wingfield Barns	-	-	30	-	-	-	-	-	30
Stowmarket Football Ground	-	19	-	-	-	-	(4)	-	14
Strategic Property	133	4	11	1	-	-	-	-	148
Paddock House Eye	-	5	-	-	-	-	-	-	5
Cedars Park Community Centre	-	2	-	-	-	-	(13)	-	(10)
Endeavour House - HQ	-	52	159	-	-	-	-	-	210
Hadleigh Touchdown Point	-	8	-	-	-	-	-	-	8
Opportunities Building (Chilton Field)	-	19	-	-	-	-	-	-	19
Aldi, Stowmarket	-	24	-	-	-	-	(43)	-	(19)
Streetlights	-	2	-	-	-	-	-	-	2
	<b>141</b>	<b>286</b>	<b>218</b>	<b>1</b>	<b>49</b>	<b>-</b>	<b>(420)</b>	<b>-</b>	<b>275</b>

  

The Council's Companies	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
BMS Invest	188	-	15	2	-	-	(146)	-	59
	<b>188</b>	<b>-</b>	<b>15</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>(146)</b>	<b>-</b>	<b>59</b>

  

TOTAL	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<b>330</b>	<b>286</b>	<b>232</b>	<b>3</b>	<b>49</b>	<b>-</b>	<b>(566)</b>	<b>-</b>	<b>334</b>

## HOUSING REVENUE ACCOUNT 2020/21

	2020/21 £'000
<b>Income</b>	
Dwelling Rents	(14,258)
Service Charges	(689)
Non-Dwelling Income	(355)
Other Income	(23)
Interest Received	(9)
<b>Gross Income</b>	<b>(15,334)</b>

	2020/21 £'000
<b>Expenditure</b>	
General Management	2,437
Special Management	826
Repairs and Maintenance	2,010
Property Services	1,255
Depreciation	3,709
Interest payable	2,968
Revenue Contribution to Capital	2,604
Bad Debt Provision	89
<b>Gross Expenditure</b>	<b>15,898</b>

<b>(Surplus)/Deficit for the Year</b>	<b>564</b>
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MID SUFFOLK CAPITAL PROGRAMME 2020/21 - 2023/24	2020/21	2021/22	2022/23	2023/24	TOTAL BUDGET (over 4 years) £'000	Reserves £'000	Major Repairs Reserve £'000	Capital Receipts £'000	External Grants & Contributions £'000	Revenue Contributions £'000	Borrowing £'000	Total Financing £'000
<b>HOUSING REVENUE ACCOUNT (HRA)</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>							
Planned Maintenance	3,505	3,515	3,633	3,815	14,468		14,362			106		14,468
ICT projects	200	200	200	200	800		433			367		800
Environmental Improvements	40	40	40	40	160		4			156		160
Disabled Facilities Work	200	200	200	200	800					800		800
New Build inc acquisitions	12,604	20,816	8,111	2,667	44,198			12,119	5,554	9,996	16,529	44,198
<b>Total HRA Capital Spend</b>	<b>16,549</b>	<b>24,771</b>	<b>12,184</b>	<b>6,922</b>	<b>60,426</b>	<b>-</b>	<b>14,799</b>	<b>12,119</b>	<b>5,554</b>	<b>11,425</b>	<b>16,529</b>	<b>60,426</b>
<b>MID SUFFOLK CAPITAL PROGRAMME 2020/21 - 2023/24</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>TOTAL BUDGET (over 4 years) £'000</b>	<b>Reserves £'000</b>	<b>Major Repairs Reserve £'000</b>	<b>Capital Receipts £'000</b>	<b>External Grants &amp; Contributions £'000</b>	<b>Revenue Contributions £'000</b>	<b>Borrowing £'000</b>	<b>Total Financing £'000</b>
<b>GENERAL FUND</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>							
<b>Housing</b>												
Mandatory Disabled Facilities Grant	579	376	376	376	1,707				1,707			1,707
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
<b>Total Housing</b>	<b>779</b>	<b>576</b>	<b>576</b>	<b>576</b>	<b>2,507</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,707</b>	<b>-</b>	<b>800</b>	<b>2,507</b>
<b>Environment and Projects</b>												
Replacement Refuse Freighters - Joint Scheme	188		1,922	188	2,298						2,298	2,298
Recycling Bins	100	100	100	100	400						400	400
<b>Total Environmental Services</b>	<b>288</b>	<b>100</b>	<b>2,022</b>	<b>288</b>	<b>2,698</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,698</b>	<b>2,698</b>
<b>Communities and Public Access</b>												
Planned Maintenance / Enhancements - Car Parks	150	125	100	100	475						475	475
Streetcare - Vehicles and Plant Renewals	162	83	90	90	425						425	425
Play Equipment	50	50	50	50	200						200	200
Community Development Grants	189	189	189	189	756						756	756
<b>Total Communities and Public Access</b>	<b>551</b>	<b>447</b>	<b>429</b>	<b>429</b>	<b>1,856</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,856</b>	<b>1,856</b>
<b>Leisure inc Mid Suffolk Leisure Centre Refurbishment &amp; Development</b>	<b>2,937</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>3,387</b>	<b>2,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,187</b>	<b>3,387</b>
<b>Investment and Commercial Delivery</b>												
Former Aldi Site	60				60						60	60
Former MSDC Offices (Needham Market)	727	994			1,721						1,721	1,721
Needham Lake Visitors Centre	600				600	600						600
CIFCO - further investment	8,666	3,834			12,500						12,500	12,500
Other Corporate Buildings	80	70	70	70	290						290	290
<b>Total Investment and Commercial Delivery</b>	<b>10,133</b>	<b>4,898</b>	<b>70</b>	<b>70</b>	<b>15,171</b>	<b>600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,571</b>	<b>15,171</b>
<b>ICT &amp; Customer</b>												
ICT - Hardware / Software costs	200	200	200	200	800						800	800
<b>Total Corporate resources</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>800</b>	<b>800</b>
<b>Total General Fund Capital Spend</b>	<b>14,889</b>	<b>6,370</b>	<b>3,447</b>	<b>1,713</b>	<b>26,418</b>	<b>2,800</b>	<b>-</b>	<b>-</b>	<b>1,707</b>	<b>-</b>	<b>21,912</b>	<b>26,418</b>

## RESERVES

GENERAL FUND	Estimated Balance 31 Mar 2020 £'000	Transfers between £'000	2020/21 Use of reserves £'000	Transfer to reserves £'000	Estimated Balance 31 Mar 2021 £'000
<b>Contingency Reserves</b>					
General Fund Working Balance / Reserve	(1,052)				(1,052)
<b>Earmarked reserves</b>					
Carry Forwards	-				-
Growth and Efficiency Fund	(9,235)	500	9,609	(2,027)	(1,153)
Commercial Development Risk Management	(1,500)			(1,000)	(2,500)
Climate Change	0	(500)			(500)
Welfare Benefits Reform	(211)				(211)
Business Rates Retention	(1,014)				(1,014)
Business Rates Equalisation	(2,962)				(2,962)
Government Grants	(179)		34		(145)
Commuted Maintenance Payments	(775)		39		(736)
Elections Fund	(29)			(20)	(49)
Planning Enforcement (Legal Costs)	(35)				(35)
Planning Enforcement	(45)				(45)
Revocation of personal search fees	(51)				(51)
Homelessness	(330)		29		(301)
Temporary Accommodation	(76)		9		(67)
Planning (Legal Costs)	(506)		333		(173)
Neighbourhood Planning Grants (NPGs)	(81)			(47)	(128)
Strategic Planning inc Community Housing Grant, Brownfield Sites etc	(270)				(270)
Strategic Planning - Joint Local Plan	(191)		118		(74)
Repairs and Renewals	(293)				(293)
Waste	(78)		15		(63)
<b>Sub total</b>	<b>(17,861)</b>	<b>-</b>	<b>10,185</b>	<b>(3,094)</b>	<b>(10,770)</b>
Community Infrastructure Levy	(8,532)				(8,532)
<b>TOTAL GENERAL FUND RESERVES</b>	<b>(27,445)</b>	<b>-</b>	<b>10,185</b>	<b>(3,094)</b>	<b>(20,354)</b>