



# Budget Book 2021/22

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### GENERAL FUND REVENUE BUDGET SUMMARY

	2019/20 £'000	2020/21 £'000	Movement £'000
1 Employee Costs	9,427	9,977	550
2 Premises	828	844	16
3 Supplies & Services	5,252	4,454	(798)
4 Transport	314	371	57
5 Contracts	3,609	3,898	288
6 Third Party Payments	12,461	11,257	(1,205)
7 Income	(19,848)	(18,717)	1,130
8 Charge to HRA (Corporate Overheads)	(1,137)	(1,192)	(56)
9 Charge to Capital (Corporate Overheads)	(4)	(4)	(0)
10 Transfers to Reserves	67	662	595
<u>Capital Financing Charges</u>			
11 Interest Payable (Other)	97	97	-
12 Interest Payable (Pooled Funds)	30	30	-
13 Interest Payable (CIFCO)	510	474	(36)
14 Interest Payable (CIFCO - further investment)	106	91	(15)
15 Interest Payable (Other Commercial Investments)	421	175	(246)
16 MRP	1,255	1,371	116
<u>Investment Income</u>			
17 Pooled Funds	(566)	(566)	-
18 Interest Receivable (Cash Surplus)	(4)	(31)	(27)
19 Interest Receivable (CIFCO)	(1,162)	(1,156)	6
20 Interest Receivable (CIFCO - further investment)	(594)	(1,023)	(430)
21 Interest Receivable (Other Commercial Investments)	(1,033)	(1,631)	(598)
22 <b>Net Service Cost</b>	<b>10,033</b>	<b>9,379</b>	<b>(652)</b>
23 Transfers from Reserves - earmarked	(736)	(520)	216
24 Growth and Efficiency Fund - Community Capacity Building	(250)	(250)	-
25 New Homes Bonus	(1,613)	(1,061)	551
26 S31 Business Rates Grant	(1,405)	(1,409)	(4)
27 Baseline business rates	(2,540)	(4,128)	(1,588)
28 Business rates levy	727	1,227	499
29 Business rates – collection fund deficit / (surplus)	(367)	(471)	(103)
30 Business rates – growth/pooling benefit	(120)	(458)	(338)
31 Rural Services Delivery Grant	(433)	(454)	(21)
32 Lower Tier Services Grant	-	(228)	(228)
33 Council Tax	(6,296)	(6,382)	(85)
34 Council Tax Surplus on Collection fund	(27)	(31)	(4)
35 Local Council Tax Support Grant - Mid Suffolk	-	(70)	(70)
36 Local Council Tax Support Grant - Town & Parish Councils	-	(32)	(32)
37 <b>Total Funding</b>	<b>(13,060)</b>	<b>(14,267)</b>	<b>(1,207)</b>
38 Transfer to Growth and Efficiency Fund	2,027	1,080	(947)
39 Transfer to Commercial Development Risk Management reserve	1,000	1,631	631
40 Transfer to Business Rates and Council Tax reserve	-	1,376	1,376
41 Transfer to Climate Change & Biodiversity earmarked reserve	-	500	500
42 Transfer to Planning (Legal) earmarked reserve	-	250	250
43 Transfer to Planning Enforcement earmarked reserve	-	50	50
44 <b>Shortfall / (Surplus) funding</b>	<b>-</b>	<b>-</b>	<b>-</b>
Council Tax Base	37,302	37,190	(113)
Council Tax for Band D Property	168.79	171.59	£2.80
<b>Council Tax £'000</b>	<b>(6,296)</b>	<b>(6,382)</b>	<b>(85)</b>

GENERAL FUND BUDGET - Services and Activities Summary

Sustainable Communities	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Chief Planning Officer	1,493	-	471	-	-	25	(1,595)	604	(25)	973
Communities	462	-	567	-	-	11	-	95	(356)	779
Strategic Planning	497	-	336	-	-	1	(172)	171	(84)	748
<b>TOTAL</b>	<b>2,452</b>	<b>-</b>	<b>1,373</b>	<b>-</b>	<b>-</b>	<b>37</b>	<b>(1,767)</b>	<b>870</b>	<b>(465)</b>	<b>2,500</b>

  

Housing	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Solutions	813	100	90	-	-	15	(453)	159	(10)	714
Strategic Housing	129	-	9	-	-	3	(9)	121	(26)	227
<b>TOTAL</b>	<b>942</b>	<b>100</b>	<b>99</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>(462)</b>	<b>280</b>	<b>(36)</b>	<b>941</b>

  

Economic Development and Regeneration	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Economy and Business	258	-	40	-	-	2	-	100	(32)	369
<b>TOTAL</b>	<b>258</b>	<b>-</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>100</b>	<b>(32)</b>	<b>369</b>

  

Environment and Commercial Partnerships	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Building Control	485	2	14	-	-	20	(395)	151	-	277
Health and Safety, Business Continuity and Emergency Planning	128	-	75	-	-	1	-	(176)	-	28
Leisure	-	27	50	-	-	-	(35)	38	-	80
Waste Services	319	2	825	2,551	-	9	(2,252)	251	-	1,706
Public Protection	650	2	112	-	-	15	(170)	425	-	1,034
Countryside and Public Realm	951	230	77	-	-	226	(598)	555	(63)	1,378
Service Improvement	31	-	-	-	-	-	-	-	-	31
<b>TOTAL</b>	<b>2,563</b>	<b>263</b>	<b>1,153</b>	<b>2,551</b>	<b>-</b>	<b>271</b>	<b>(3,449)</b>	<b>1,245</b>	<b>(63)</b>	<b>4,534</b>

  

Customers, Digital Transformation and Improvement	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Customer Operations	570	7	18	-	-	-	-	(594)	-	-
Digital Transformation and Improvement	129	-	6	-	-	-	-	(135)	-	-
ICT	229	-	366	273	-	-	-	(867)	-	-
Communications	157	-	18	-	-	0	-	(175)	-	(0)
<b>TOTAL</b>	<b>1,085</b>	<b>7</b>	<b>406</b>	<b>273</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>(1,771)</b>	<b>-</b>	<b>(0)</b>

  

Corporate Resources	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
HR and Organisational Development	400	-	35	-	-	0	-	(409)	(26)	(0)
Finance, Commissioning and Procurement	766	151	250	1,023	11,257	40	(12,202)	(520)	(32)	733
Senior Leadership Team	610	-	69	-	-	2	-	(267)	(21)	392
<b>TOTAL</b>	<b>1,775</b>	<b>151</b>	<b>354</b>	<b>1,023</b>	<b>11,257</b>	<b>42</b>	<b>(12,202)</b>	<b>(1,197)</b>	<b>(78)</b>	<b>1,125</b>

  

Law and Governance	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Electoral Services and Land Charges	189	-	93	-	-	-	(245)	77	25	139
Governance and Civic Office	124	-	362	-	-	1	(2)	(84)	-	401
Internal Audit	78	-	29	-	-	0	(3)	(103)	-	0
Shared Legal Services	203	-	262	-	-	-	(102)	(362)	-	-
<b>TOTAL</b>	<b>594</b>	<b>-</b>	<b>745</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>(352)</b>	<b>(472)</b>	<b>25</b>	<b>541</b>

  

Assets and Investments	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Strategic Property	139	323	268	51	-	0	(384)	(251)	-	146
The Council's Companies	169	-	15	-	-	-	(102)	-	-	82
<b>TOTAL</b>	<b>308</b>	<b>323</b>	<b>282</b>	<b>51</b>	<b>-</b>	<b>0</b>	<b>(486)</b>	<b>(251)</b>	<b>-</b>	<b>228</b>

  

<b>TOTAL</b>	<b>9,977</b>	<b>844</b>	<b>4,454</b>	<b>3,898</b>	<b>11,257</b>	<b>371</b>	<b>(18,717)</b>	<b>(1,197)</b>	<b>(648)</b>	<b>10,238</b>
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**GENERAL FUND BUDGET - Sustainable Communities**

<b>Chief Planning Officer</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads)</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Development Management	1,153	-	197	-	-	17	(1,510)	490	-	347
Development Management - appeals	-	-	248	-	-	-	-	3	(25)	225
Pre application	-	-	17	-	-	-	(55)	-	-	(38)
Planning Performance Agreements	-	-	5	-	-	-	(15)	-	-	(10)
Conservation	146	-	0	-	-	4	(15)	47	-	182
Planning Enforcement	194	-	4	-	-	5	-	65	-	267
	<b>1,493</b>	<b>-</b>	<b>471</b>	<b>-</b>	<b>-</b>	<b>25</b>	<b>(1,595)</b>	<b>604</b>	<b>(25)</b>	<b>973</b>

<b>Communities</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads)</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Community Achievement Awards	-	-	3	-	-	-	-	0	-	3
Community Development	382	-	1	-	-	11	-	130	(60)	463
Grants and Contributions	-	-	509	-	-	-	-	-	(250)	259
Wellbeing	46	-	-	-	-	-	-	-	(46)	-
Policy and Strategy Health and Well-being	-	-	23	-	-	-	-	-	-	23
Community Safety-General	-	-	24	-	-	-	-	-	-	24
Business Improvement	35	-	-	-	-	-	-	(35)	-	-
Women's Cycle Tour	-	-	8	-	-	-	-	-	-	8
	<b>462</b>	<b>-</b>	<b>567</b>	<b>-</b>	<b>-</b>	<b>11</b>	<b>-</b>	<b>95</b>	<b>(356)</b>	<b>779</b>

<b>Strategic Planning</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads)</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Infrastructure Team - CIL	120	-	-	-	-	-	(102)	-	-	18
Strategic Planning General	-	-	54	-	-	-	-	-	-	54
Development Policy and Local Plans	354	-	85	-	-	1	-	171	(52)	559
Local Plans	-	-	118	-	-	-	-	-	-	118
Neighbourhood Plans	23	-	79	-	-	-	(70)	-	(32)	-
	<b>497</b>	<b>-</b>	<b>336</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>(172)</b>	<b>171</b>	<b>(84)</b>	<b>748</b>

<b>TOTAL</b>	<b>2,452</b>	<b>-</b>	<b>1,373</b>	<b>-</b>	<b>-</b>	<b>37</b>	<b>(1,767)</b>	<b>870</b>	<b>(465)</b>	<b>2,500</b>
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GENERAL FUND BUDGET - Housing

Housing Solutions	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads)	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Information	67	-	-	-	-	0	-	77	-	144
Housing Standards	153	-	0	-	-	4	-	22	-	179
Mobile Home Sites	-	-	-	-	-	-	(2)	-	-	(2)
HMO Licence	-	-	-	-	-	-	(1)	0	-	(1)
Homelessness Private Sector	-	-	63	-	-	-	(20)	37	-	79
Rent Deposit Scheme	21	30	1	-	-	3	(8)	(49)	-	(2)
Homeless Prevention Fund	257	-	10	-	-	8	(53)	72	(9)	285
Homeless Prevention Grant	-	-	-	-	-	-	(34)	-	34	-
The Foyer	-	35	1	-	-	-	(131)	-	94	(1)
Other Temp Accommodation	86	-	1	-	-	-	-	-	(14)	73
Rough Sleepers Intervention	212	-	5	-	-	-	(112)	-	(99)	6
Guaranteed Rent Scheme	17	35	9	-	-	-	(92)	-	(16)	(47)
	<b>813</b>	<b>100</b>	<b>90</b>	<b>-</b>	<b>-</b>	<b>15</b>	<b>(453)</b>	<b>159</b>	<b>(10)</b>	<b>714</b>

  

Strategic Housing	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads)	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Community Housing Fund	24	-	1	-	-	1	-	4	(26)	4
Strategic Housing	106	-	8	-	-	2	(9)	117	-	223
	<b>129</b>	<b>-</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>3</b>	<b>(9)</b>	<b>121</b>	<b>(26)</b>	<b>227</b>

  

<b>TOTAL</b>	<b>942</b>	<b>100</b>	<b>99</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>(462)</b>	<b>280</b>	<b>(36)</b>	<b>941</b>
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**GENERAL FUND BUDGET - Economic Development and Regeneration**

<b>Economic Development and Regeneration</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads)</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Business Performance Grants	-	-	12	-	-	-	-	0	-	12
Economic Development	142	-	16	-	-	2	-	40	-	200
Tourism General	-	-	12	-	-	-	-	59	-	71
Regeneration	84	-	-	-	-	1	-	-	-	85
4 Towns Visioning	32	-	-	-	-	-	-	-	(32)	-
	<b>258</b>	<b>-</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>100</b>	<b>(32)</b>	<b>369</b>
<b>TOTAL</b>	<b>258</b>	<b>-</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>100</b>	<b>(32)</b>	<b>369</b>

GENERAL FUND BUDGET - Environment and Commercial Partnerships

Building Control	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
Building Regulations: chargeable service	335	-	9	-	-	14	(356)	107	-	108
Building Regulations: non-chargeable service	73	-	-	-	-	3	-	22	-	98
Building Regulations: other activities	49	-	-	-	-	2	-	14	-	64
Commercial Income	29	-	3	-	-	-	(7)	0	-	(4)
Street Naming and Numbering	-	2	2	-	-	1	(32)	8	-	11
	485	2	14	-	-	20	(395)	151	-	277

Health and Safety, Business Continuity and Emergency Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
Civil Protection and Emergency Planning	-	-	27	-	-	-	-	1	-	28
Health and Safety	128	-	49	-	-	1	-	(177)	-	-
	128	-	75	-	-	1	-	(176)	-	28

Leisure	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
Leisure Contract	-	27	50	-	-	-	(35)	38	-	80
	-	27	50	-	-	-	(35)	38	-	80

Waste Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
Domestic Waste	199	2	390	1,943	-	9	(515)	133	-	2,160
Bring Sites	16	-	67	-	-	0	(138)	10	-	(45)
Trade Waste	24	-	165	106	-	0	(484)	17	-	(172)
Garden Waste	80	-	200	502	-	0	(1,115)	93	-	(240)
Recycling Centre	-	0	2	-	-	-	(0)	0	-	2
	319	2	825	2,551	-	9	(2,252)	251	-	1,706

Public Protection	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
Other Housing Matters	-	-	15	-	-	-	-	63	-	79
Food & Safety (General)	276	0	1	-	-	6	(14)	99	-	369
Animal Welfare Licensing	-	-	4	-	-	-	(12)	8	-	(9)
Health & Safety Regulation	-	-	-	-	-	-	(1)	-	-	(1)
Food Safety	-	-	-	-	-	-	-	24	-	24
Water Sampling	-	-	7	-	-	-	(7)	0	-	0
Environmental Protection	310	-	11	-	-	9	(7)	142	-	465
Abandoned Vehicles	-	-	1	-	-	-	-	24	-	25
Land Drainage	-	-	49	-	-	-	-	1	-	50
Climate Change and Sustainability	-	2	9	-	-	-	-	0	-	11
Dog Control	-	-	8	-	-	-	-	0	-	8
Licensing	63	-	-	-	-	-	-	-	-	63
Taxi & Private Hire Licensing	-	-	9	-	-	0	(52)	18	-	(25)
Alcohol, Entertainments & Late Night Refreshment Licensing	-	-	0	-	-	-	(69)	35	-	(34)
Gambling & Small Lotteries Licences	-	-	-	-	-	-	(8)	6	-	(3)
Miscellaneous Other Licences	-	-	-	-	-	-	(0)	6	-	6
	650	2	112	-	-	15	(170)	425	-	1,034

Countryside and Public Realm	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
Eye Castle Project	-	-	3	-	-	-	(3)	0	-	0
Footpaths	24	-	5	-	-	1	(18)	8	-	20
Public Conveniences	-	15	-	-	-	-	-	2	-	16
Street & Major Road Cleansing	307	-	78	-	-	71	(51)	157	-	562
Open Spaces	566	33	(68)	-	-	132	(49)	295	(63)	846
Public Tree Programme	46	20	-	-	-	3	-	18	-	87
Eye Park	-	-	-	-	-	-	(3)	0	-	(2)
Car Parks General	8	152	58	-	-	5	(430)	75	-	(132)
Stowmarket Lorry Park	-	11	0	-	-	-	-	0	-	11
A14 Cleansing	-	-	-	-	-	14	(45)	0	-	(31)
	951	230	77	-	-	226	(598)	555	(63)	1,378

Service Improvement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
Service Improvement	31	-	-	-	-	-	-	-	-	31
	31	-	-	-	-	-	-	-	-	31

TOTAL	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Major Contracts £'000	Third Party Payments £'000	Transport Costs £'000	Income £'000	Charge to HRA / Capital Corporate Overheads £'000	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	2,563	263	1,153	2,551	-	271	(3,449)	1,245	(63)	4,534



GENERAL FUND BUDGET - Customer Services

	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Customer Operations</b>										
Customer Services	570	-	2	-	-	-	-	(572)	-	-
Stowmarket Customer Access Point	-	7	16	-	-	-	-	(23)	-	0
	<b>570</b>	<b>7</b>	<b>18</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(594)</b>	<b>-</b>	<b>0</b>
<b>Digital Transformation and Improvement</b>										
Digital Transformation and Improvement	129	-	6	-	-	-	-	(135)	-	-
	<b>129</b>	<b>-</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(135)</b>	<b>-</b>	<b>-</b>
<b>ICT</b>										
ICT	229	-	366	273	-	-	-	(867)	-	-
	<b>229</b>	<b>-</b>	<b>366</b>	<b>273</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(867)</b>	<b>-</b>	<b>-</b>
<b>Communications</b>										
Communications	157	-	18	-	-	0	-	(175)	-	(0)
	<b>157</b>	<b>-</b>	<b>18</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>(175)</b>	<b>-</b>	<b>(0)</b>
<b>TOTAL</b>	<b>1,085</b>	<b>7</b>	<b>406</b>	<b>273</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>(1,771)</b>	<b>-</b>	<b>(0)</b>

**GENERAL FUND BUDGET - Corporate Resources**

<b>HR and Organisational Development</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
HR & Organisational Development	400	-	35	-	-	0	-	(409)	(26)	(0)
	<b>400</b>	<b>-</b>	<b>35</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>(409)</b>	<b>(26)</b>	<b>(0)</b>

<b>Finance, Commissioning and Procurement</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Financial Resources	457	-	32	-	-	1	(438)	(490)	-	(438)
Treasury Management	-	-	27	-	-	-	-	30	-	57
Bank Charges	-	-	69	-	-	-	-	1	-	71
External Audit	-	-	71	-	-	-	-	1	-	72
Insurance Premiums	90	94	7	-	-	40	-	(231)	-	(0)
Pay Inflation, Increments and Vacancy Management Savings	(489)	-	-	-	-	-	-	-	-	(489)
Early Retirement Pension Direct Charges	78	-	-	-	-	-	-	-	-	78
Rent Allowances	-	-	-	-	5,825	-	(5,897)	57	-	(15)
Rent Rebates to HRA Dwellings	-	-	-	-	5,432	-	(5,524)	17	-	(76)
Council Tax Collection	-	-	-	-	-	-	(207)	102	-	(105)
NNDR Collection	-	-	-	-	-	-	(135)	30	-	(105)
Shared Revenues Partnership	-	-	8	1,023	-	-	-	-	-	1,031
Contingencies/Savings Adjustments	(110)	-	-	-	-	-	-	-	-	(110)
Unapportionable Central Overheads	639	57	-	-	-	-	-	8	-	705
Commissioning and Procurement	100	-	-	-	-	0	-	(100)	-	-
Central Stationery and Equipment	-	-	4	-	-	-	-	(4)	-	-
Payment of grants to Town & Parish Councils - funded from LCTS grant	-	-	32	-	-	-	-	-	(32)	(0)
	<b>766</b>	<b>151</b>	<b>250</b>	<b>1,023</b>	<b>11,257</b>	<b>40</b>	<b>(12,202)</b>	<b>(520)</b>	<b>(32)</b>	<b>733</b>

<b>Senior Leadership Team</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Senior Leadership Team	569	-	69	-	-	2	-	(618)	(21)	-
Corporate Management	42	-	-	-	-	-	-	351	-	392
	<b>610</b>	<b>-</b>	<b>69</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>(267)</b>	<b>(21)</b>	<b>392</b>

<b>TOTAL</b>	<b>1,775</b>	<b>151</b>	<b>354</b>	<b>1,023</b>	<b>11,257</b>	<b>42</b>	<b>(12,202)</b>	<b>(1,197)</b>	<b>(78)</b>	<b>1,125</b>
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**GENERAL FUND BUDGET - Law and Governance**

<b>Electoral Services and Land Charges</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Electoral Registration	63	-	47	-	-	-	(2)	15	-	122
Elections	16	-	25	-	-	-	(25)	57	20	94
Land Charges	110	-	21	-	-	-	(218)	5	5	(76)
	<b>189</b>	<b>-</b>	<b>93</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(245)</b>	<b>77</b>	<b>25</b>	<b>139</b>

<b>Governance and Civic Office</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Governance	276	-	5	-	-	0	(0)	(281)	-	0
Cost of Democracy	(166)	-	317	-	-	1	(1)	251	-	401
Central Postal Services	13	-	30	-	-	-	-	(43)	-	-
Central Printing	-	-	10	-	-	-	-	(10)	-	-
	<b>124</b>	<b>-</b>	<b>362</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>(2)</b>	<b>(84)</b>	<b>-</b>	<b>401</b>

<b>Internal Audit</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Internal Audit	78	-	29	-	-	0	(3)	(103)	-	0
	<b>78</b>	<b>-</b>	<b>29</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(3)</b>	<b>(103)</b>	<b>-</b>	<b>0</b>

<b>Shared Legal Services</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Shared Legal Services	203	-	262	-	-	-	(102)	(362)	-	-
	<b>203</b>	<b>-</b>	<b>262</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(102)</b>	<b>(362)</b>	<b>-</b>	<b>-</b>

<b>TOTAL</b>	<b>Employee Costs</b>	<b>Premises Costs</b>	<b>Supplies &amp; Services</b>	<b>Major Contracts</b>	<b>Third Party Payments</b>	<b>Transport Costs</b>	<b>Income</b>	<b>Charge to HRA / Capital Corporate Overheads</b>	<b>Transfer to / (from) earmarked reserves</b>	<b>Net Expenditure</b>
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<b>594</b>	<b>-</b>	<b>745</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>(352)</b>	<b>(472)</b>	<b>25</b>	<b>541</b>

GENERAL FUND BUDGET - Assets and Investments

Strategic Property	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads)	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Management	10	0	(0)	-	-	-	-	23	-	33
Creting Rd Depot	-	48	7	-	-	-	-	(55)	-	-
Wenham Depot	-	7	1	-	-	-	-	(8)	-	(0)
Chilton Depot	-	26	1	0	-	-	(1)	(26)	-	-
PV Panels	-	126	8	51	-	-	(326)	3	-	(138)
Wingfield Barns	-	-	30	-	-	-	-	2	-	32
Stowmarket Football Ground	-	19	-	-	-	-	(4)	0	-	15
Community safety - CCTV	-	-	10	-	-	-	-	-	-	10
Strategic Property	129	4	11	-	-	0	-	61	-	206
Paddock House Eye	-	-	-	-	-	-	-	-	-	-
Cedars Park Community Centre	-	14	4	-	-	-	-	-	-	17
Endeavour House - HQ	-	52	194	-	-	-	-	(245)	-	-
Hadleigh Touchdown Point	-	3	4	-	-	-	-	(8)	-	-
Opportunities Building (Chilton Field)	-	-	-	-	-	-	(21)	-	-	(21)
Aldi, Stowmarket	-	22	-	-	-	-	(32)	-	-	(10)
Streetlights	-	2	-	-	-	-	-	-	-	2
	139	323	268	51	-	0	(384)	(251)	-	146

  

The Council's Companies	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads)	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
BMS Invest	169	-	15	-	-	-	(102)	-	-	82
	169	-	15	-	-	-	(102)	-	-	82

  

TOTAL	Employee Costs	Premises Costs	Supplies & Services	Major Contracts	Third Party Payments	Transport Costs	Income	Charge to HRA / Capital Corporate Overheads)	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	308	323	282	51	-	0	(486)	(251)	-	228

### HOUSING REVENUE ACCOUNT 2021/22

	2021/22 £'000
<b>Income</b>	
Dwelling Rents	(14,368)
Service Charges	(704)
Non-Dwelling Income	(355)
Other Income	(23)
Interest Received	(9)
<b>Gross Income</b>	<b>(15,458)</b>

	2021/22 £'000
<b>Expenditure</b>	
Housing Management	3,147
Building Services	3,639
Depreciation	3,911
Interest payable	2,968
Revenue Contribution to Capital	1,599
Bad Debt Provision	92
<b>Gross Expenditure</b>	<b>15,356</b>

<b>(Surplus)/Deficit for the Year</b>	<b>(102)</b>
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MID SUFFOLK CAPITAL PROGRAMME 2021/22 to 2024/25	2020/21 Anticipated Carry Forwards £'000	2021/22 Budget for Approval (B) £'000	2021/22 Total Spend Required (A + B) £'000	2022/23 Forecast £'000	2023/24 Forecast £'000	2024/25 Forecast £'000	Total Spend Required 2021/22 - 2024/25 £'000
<b>Housing</b>							
Mandatory Disabled Facilities Grant	666	579	1,245	376	376	376	2,372
Renovation/Home Repair Grants		100	100	100	100	100	400
Empty Homes Grant	169	100	269	100	100	100	569
Grants for Affordable Housing	340		340				340
<b>Total Housing</b>	<b>1,175</b>	<b>779</b>	<b>1,955</b>	<b>576</b>	<b>576</b>	<b>576</b>	<b>3,682</b>
<b>Environment and Projects</b>							
Replacement Refuse Freighters-Jnt Scheme				1,922	188		2,110
Hydrotreated Vegetable Oil (HVO) Fuel Storage Tanks		50	50				50
Bins		100	100	100	100	100	400
Vehicle and Plant Renewals		162	162	90	90	90	432
Leases on Car Parks (under new IFRS16)				91			91
Planned Maintenance / Enhancements-Car Parks	177	163	340	95	40	40	515
<b>Total Environment and Projects</b>	<b>177</b>	<b>475</b>	<b>651</b>	<b>2,298</b>	<b>418</b>	<b>230</b>	<b>3,597</b>
<b>Sustainable Communities</b>							
Play equipment		65	65	50	50	50	215
Community Development Grants		189	189	189	189	189	756
<b>Total Sustainable Communities</b>	<b>-</b>	<b>254</b>	<b>254</b>	<b>239</b>	<b>239</b>	<b>239</b>	<b>971</b>
<b>Leisure Contracts</b>							
Stowmarket Leisure Cent - Improvements		405	405	100	100	100	705
Stradbroke Pool - Improvements		212	212	50	50	50	362
Stowmarket Leisure Cent - Refurbishment	1,880		1,880				1,880
Stradbroke Pool - Refurbishment	349		349				349
Solar Car Ports	223	377	600				600
<b>Total Leisure Contracts</b>	<b>2,452</b>	<b>993</b>	<b>3,445</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>3,895</b>
<b>Assets and Investments</b>							
Planned Maintenance / Enhancements - Corporate Buildings	80	30	110	30	30	30	200
Leases on Property (under new IFRS16)				439			439
Strategic Investment Fund	3,000	0	3,000				3,000
Wingfield Barns		20	20	20	20	20	80
Regeneration Fund - HQ Sites	0	994	994	0	0	0	994
Gateway 14	997	16,003	17,000				17,000
Needham Lake Visitor Centre	470	220	690				690
<b>Total Assets and Investments</b>	<b>4,547</b>	<b>17,267</b>	<b>21,814</b>	<b>489</b>	<b>50</b>	<b>50</b>	<b>22,403</b>
<b>Customers, Digital Transformation and Improvement</b>							
ICT - Hardware / Software costs	196	250	446	250	250	250	1,196
<b>Total Customers, Digital Transformation and Improvement</b>	<b>196</b>	<b>250</b>	<b>446</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>1,196</b>
<b>TOTAL General Fund Capital Spend</b>	<b>8,547</b>	<b>20,017</b>	<b>28,565</b>	<b>4,002</b>	<b>1,683</b>	<b>1,495</b>	<b>35,744</b>

MID SUFFOLK CAPITAL PROGRAMME 2021/22 to 2024/25	2020/21 Anticipated Carry Forwards £'000	2021/22 Budget for Approval (B) £'000	2021/22 Total Spend Required (A + B) £'000	2022/23 Forecast £'000	2023/24 Forecast £'000	2024/25 Forecast £'000	Total Spend Required 2021/22 - 2024/25 £'000
<b>General Fund Financing</b>							
External Grants and contributions s106	686 0	879 65	1,565 65	376 0	376 0	0 0	2,317 65
Transformation / GEF / BRRP Reserves	4,947	200	5,147	0	0	0	5,147
Borrowing	2,915	18,873	21,788	3,626	1,307	1,495	28,215
<b>Total General Fund Capital Financing</b>	<b>8,547</b>	<b>20,017</b>	<b>28,565</b>	<b>4,002</b>	<b>1,683</b>	<b>1,495</b>	<b>35,744</b>

MID SUFFOLK CAPITAL PROGRAMME BUDGET	2020/21 Indicative Carry Forwards (A)	2021/22 Budget for approval (B)	2021/22 Total Spend Required (A + B)	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	Total Spend Required 2021/22 - 2024/25
	£'000	£'000	£'000	£'000	£'000	£'000	£'000

<b>Planned Maintenance &amp; Response</b>							
Planned maintenance	1,184	2,534	3,718	3,762	3,757	3,873	15,111
Replacement Vehicles (IFRS 16 Leases)	0	0	0	156	0	0	156
ICT Projects	198	200	398	200	200	200	998
Environmental Improvements	40	40	80	40	40	40	200
Disabled Facilities Work	0	200	200	200	200	200	800
Horticulture and play equipment	0	0	0	0	0	0	0
<b>Total Planned Maintenance &amp; Response</b>	<b>1,422</b>	<b>2,974</b>	<b>4,397</b>	<b>4,358</b>	<b>4,197</b>	<b>4,313</b>	<b>17,265</b>

New build programme inc acquisitions	6,873	23,364	30,238	15,523	1,266	2,095	49,122
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<b>TOTAL HRA Capital Spend</b>	<b>8,295</b>	<b>26,339</b>	<b>34,634</b>	<b>19,881</b>	<b>5,463</b>	<b>6,408</b>	<b>66,387</b>
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MID SUFFOLK CAPITAL PROGRAMME BUDGET	2020/21 Indicative Carry Forwards (A)	2021/22 Budget for approval (B)	2021/22 Total Spend Required (A + B)	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	Total Spend Required 2021/22 - 2024/25
	£'000	£'000	£'000	£'000	£'000	£'000	£'000

<b>HRA Financing</b>							
External Grants and contributions		718	718	1,032			1,750
s106		284	284				284
Capital Receipts(from SO Sales)		2,676	2,676	4,710			7,386
Other capital Receipts		602	602	602	602	602	2,408
New build 1-4-1 capital receipts		2,819	2,819	1,362	26	629	4,836
Major Repairs Reserve		3,910	3,910	4,165	4,389	4,544	17,009
Borrowing	8,295	9,789	18,084	8,010	446	633	27,173
Revenue Contributions		1,449	1,449				1,449
Strategic Priorities Reserve		4,092	4,092				4,092
<b>Total HRA Capital Financing</b>	<b>8,295</b>	<b>26,339</b>	<b>34,634</b>	<b>19,881</b>	<b>5,463</b>	<b>6,408</b>	<b>66,387</b>

## RESERVES

GENERAL FUND	Estimated Balance 31 Mar 2021 £'000	Transfers between £'000	2021/22 Transfer to reserves £'000	Use of reserves £'000	Estimated Balance 31 Mar 2022 £'000
<b>Contingency Reserves</b>					
General Fund Working Balance / Reserve	(1,052)	-	-	-	(1,052)
<b>Earmarked reserves</b>					
Growth and Efficiency Fund	(3,634)	4,104	(3,550)	2,808	(271)
Commercial Development Risk Management	(2,500)	-	(1,631)	-	(4,131)
Business Rates and Council Tax	(4,989)	-	(1,446)	2,068	(4,367)
Business Rates Retention Pilot	(772)	-	-	92	(680)
Climate Change and Biodiversity	(500)	-	(500)	-	(1,000)
Government Grants	(227)	-	(5)	-	(232)
Commuted Maintenance Payments	(654)	-	-	63	(591)
COVID19	(280)	-	(438)	-	(718)
Elections Fund	(48)	-	(20)	-	(68)
Elections Equipment	(35)	-	-	-	(35)
Homelessness	(433)	-	(34)	124	(343)
Temporary Accommodation	(320)	-	(95)	15	(401)
Planning (Legal)	(107)	-	(250)	25	(332)
Neighbourhood Planning Grants	(139)	-	-	32	(107)
Community Housing Fund	(205)	-	-	26	(180)
Strategic Planning	(14)	-	-	-	(14)
Joint Local Plan	-	-	-	-	0
Planning Enforcement	(45)	-	(50)	-	(95)
Repairs and Renewals	(292)	-	-	-	(292)
Welfare Benefits Reform	(7)	-	-	-	(7)
Well-being	(274)	(1,000)	-	56	(1,217)
Waste	(18)	-	-	-	(18)
COVID19 business recovery	-	(104)	-	-	(104)
Economy	-	(1,000)	-	-	(1,000)
Housing	-	(1,000)	-	-	(1,000)
Communities	-	(1,000)	-	-	(1,000)
<b>Sub total</b>	<b>(15,492)</b>	<b>-</b>	<b>(8,019)</b>	<b>5,309</b>	<b>(18,203)</b>
Community Infrastructure Levy	(16,833)	-	-	-	(16,833)
<b>TOTAL GENERAL FUND RESERVES</b>	<b>(33,377)</b>	<b>-</b>	<b>(8,019)</b>	<b>5,309</b>	<b>(36,088)</b>