# Babergh District Council and Mid Suffolk District Council

Year ending 31 March 2017

**Audit Plan** 

21 February 2017

Ernst & Young LLP







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Joint Audit Committee Babergh District Council Mid Suffolk District Council 21 February 2017

**Dear Members** 

### Joint Audit Plan for Babergh District Council and Mid Suffolk District Council

We are pleased to attach our joint Audit Plan which sets out how we intend to carry out our responsibilities as auditor. Its purpose is to provide the Joint Audit Committee with a basis to review our proposed audit approach and scope for the 2016/17 audit in accordance with the requirements of the Local Audit and Accountability Act 2014, the National Audit Office's 2015 Code of Audit Practice, the Statement of Responsibilities issued by Public Sector Audit Appointments (PSAA) Ltd, auditing standards and other professional requirements. It is also to ensure that our audit is aligned with the Audit Committee's service expectations.

This plan summarises our initial assessment of the key risks driving the development of an effective audit for each Council, and outlines our planned audit strategy in response to those risks.

We welcome the opportunity to discuss this joint Audit Plan with you on 13 March 2017 and to understand whether there are other matters which you consider may influence our audit.

Yours faithfully

Suresh Patel **Executive Director** 

For and behalf of Ernst & Young LLP Appointed Auditor

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In April 2015 Public Sector Audit Appointments Ltd (PSAA) issued "Statement of responsibilities of auditors and audited bodies". It is available from the Chief Executive of each audited body and via the PSAA website (www.psaa.co.uk).

The Statement of responsibilities serves as the formal terms of engagement between appointed auditors and audited bodies. It summarises where the different responsibilities of auditors and audited bodies begin and end, and what is to be expected of the audited body in certain areas.

The 'Terms of Appointment from 1 April 2015' issued by PSAA sets out additional requirements that auditors must comply with, over and above those set out in the National Audit Office Code of Audit Practice (the Code) and statute, and covers matters of practice and procedure which are of a recurring nature.

This Audit Plan is prepared in the context of the Statement of responsibilities. It is addressed to the Audit Committee, and is prepared for the sole use of the audited body. We, as appointed auditor, take no responsibility to any third party.

Our Complaints Procedure – If at any time you would like to discuss with us how our service to you could be improved, or if you are dissatisfied with the service you are receiving, you may take the issue up with your usual partner or director contact. If you prefer an alternative route, please contact Steve Varley, our Managing Partner, 1 More London Place, London SE1 2AF. We undertake to look into any complaint carefully and promptly and to do all we can to explain the position to you. Should you remain dissatisfied with any aspect of our service, you may of course take matters up with our professional institute. We can provide further information on how you may contact our professional institute.

### Overview

This Audit Plan covers the work that we plan to perform to provide you with:

- Our audit opinion on whether the financial statements of Babergh District Council and Mid Suffolk District Council give a true and fair view of the financial position as at 31 March 2017 and of the income and expenditure for the year then ended; and
- Our conclusion on each Council's arrangements to secure economy, efficiency and effectiveness.

We will also review and report to the National Audit Office (NAO), to the extent and in the form required by them, on the each of the Council's Whole of Government Accounts return.

Our audit will also include the mandatory procedures that we are required to perform in accordance with applicable laws and auditing standards.

When planning the audit we take into account several key inputs:

- ▶ Strategic, operational and financial risks relevant to the financial statements;
- ▶ Developments in financial reporting and auditing standards;
- ► The quality of systems and processes;
- Changes in the business and regulatory environment; and
- Management's views on all of the above.

By considering these inputs, our audit is focused on the areas that matter and our feedback is more likely to be relevant to each Council.

### 2. Financial statement risks

We outline below our current assessment of the financial statement risks facing each Council, identified through our knowledge of each Council's operations and discussion with those charged with governance and officers. We will seek to validate these with you at the committee meeting.

Following completion of our detailed planning and interim audit procedures we will consider if any revisions are required to our identified risk assessment and provide you with an update.

Please note all risks outlined below apply to both Councils.

Significant risks (including fraud risks)

### Our audit approach

#### Risk of fraud in revenue recognition

Under ISA240 there is a presumed risk that revenue may be misstated due to improper recognition of revenue.

In the public sector, this requirement is modified by Practice Note 10, issued by the Financial Reporting Council, which states that auditors should also consider the risk that material misstatements may occur by the manipulation of expenditure recognition.

Having assessed the key income and expenditure streams of each Council, we judge that there is opportunity and incentive for the incorrect classification of revenue spend as capital expenditure.

#### We will

 Review capital expenditure on property, plant and equipment to ensure it meets the relevant accounting requirements to be capitalised.

#### Risk of management override

As identified in ISA (UK and Ireland) 240, management is in a unique position to perpetrate fraud because of its ability to manipulate accounting records directly or indirectly and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. We identify and respond to this fraud risk on every audit engagement.

Our approach will focus on:

- Testing the appropriateness of journal entries recorded in the general ledger and other adjustments made in the preparation of the financial statements;
- Reviewing accounting estimates for evidence of management bias; and
- Evaluating the business rationale for significant unusual transactions.

Other financial statement risks

#### CIPFA Code Changes to the Comprehensive Income and Expenditure Statement (CIES)

Amendments have been made to the Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 (the Code) this year changing the way the financial statements are presented.

The new reporting requirements impact the CIES and the Movement in Reserves Statement (MiRS), and include the introduction of the new 'Expenditure and Funding Analysis' note as a result of the 'Telling the Story' review of the presentation of local authority financial statements.

The Code no longer requires statements or notes to be prepared in accordance with SeRCOP. Instead the Code requires that the service analysis is based on the organisational structure under which the authority operates. We expect this to show the Council's segmental analysis.

This change in the code will require a new structure for the primary statements, new notes and a full retrospective restatement of impacted primary statements. The restatement of the 2015/16 comparatives will require audit review, which could potentially incur additional costs, depending on the complexity and manner in which the changes are made.

Our approach will focus on:

- Reviewing the expenditure and funding analysis, CIES and new notes to ensure disclosures are in line with the Code:
- Reviewing the analysis of how these figures are derived, how the ledger system has been remapped to reflect each Council's organisational structure and how overheads are apportioned across the service areas reported; and
- Agreeing the restated comparative figures back to each Council's segmental analysis and supporting working papers.

### Valuation of Property, Plant and Equipment

Due to the complexity of accounting for property, plant and equipment, the cyclical approach to valuations, and the material values involved, there is a higher risk that asset valuations contain material misstatements. Our approach will focus on:

- ► Assessing the independence, objectivity, competence and work of your valuation experts. This will include comparison to industry valuation trends and reliance on our own valuation experts where we identify significant unexplained variations;
- ► Testing of journals, supporting spreadsheets and derivation of accounting entries; and
- ► Testing the accounting treatment of valuations made in the year, including the assessment and treatment of impairment.

#### **Pension Liability**

Each Council operates a defined benefits pension scheme. Accounting for this scheme involves estimation and judgement. The Pension liability is one of the largest entries on the balance sheet.

We will obtain an understanding of and evaluate key controls over the valuation of the pension liability.

We will consider:

- ▶ The expertise of the Actuary used by each Council;
- ► The reasonableness of the estimations and judgements used; and
- ► The completeness and accuracy of the data provided by each Council to the Actuary.

### 2.1 Responsibilities in respect of fraud and error

We would like to take this opportunity to remind you that management has the primary responsibility to prevent and detect fraud. It is important that management, with the oversight of those charged with governance, has a culture of ethical behaviour and a strong control environment that both deters and prevents fraud.

Our responsibility is to plan and perform audits to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatements whether caused by error or fraud. As auditors, we approach each engagement with a questioning mind that accepts the possibility that a material misstatement due to fraud could occur, and design the appropriate procedures to consider such risk.

Based on the requirements of auditing standards our approach will focus on:

- Identifying fraud risks during the planning stages;
- Enquiry of management about risks of fraud and the controls to address those risks;
- Understanding the oversight given by those charged with governance of management's processes over fraud;
- Consideration of the effectiveness of management's controls designed to address the risk of fraud;
- Determining an appropriate strategy to address any identified risks of fraud, and,
- ▶ Performing mandatory procedures regardless of specifically identified risks.

### 3. Value for money risks

We are required to consider whether each Council has put in place 'proper arrangements' to secure economy, efficiency and effectiveness on its use of resources.

For 2016-17 this is based on the overall evaluation criterion:

"In all significant respects, the audited body had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people"

Proper arrangements are defined by statutory guidance issued by the National Audit Office. They comprise your arrangements to:

- Take informed decisions;
- Deploy resources in a sustainable manner; and
- Work with partners and other third parties.

In considering your proper arrangements, we will draw on the requirements of the CIPFA/SOLACE framework for local government to ensure that our assessment is made against a framework that you are already required to have in place and to report on through documents such as your annual governance statement.

We are only required to determine whether there are any risks that we consider significant, which the Code of Audit Practice which defines as:

"A matter is significant if, in the auditor's professional view, it is reasonable to conclude that the matter would be of interest to the audited body or the wider public"

Our risk assessment supports the planning of sufficient work to enable us to deliver a safe conclusion on arrangements to secure value for money and enables us to determine the nature and extent of further work that may be required. If we do not identify any significant risks there is no requirement to carry out further work.

Our risk assessment has therefore considered both the potential financial impact of the issues we have identified, and also the likelihood that the issue will be of interest to local taxpayers, the Government and other stakeholders. At this stage, this has not identified any risks for either Council which we view as relevant to our value for money conclusion.

We will keep our risk assessment under review throughout our audit, and communicate to the Joint Audit Committee any revisions and any additional local risk-based work we may need to undertake as a result.

### 4. Our audit process and strategy

### 4.1 Objective and scope of our audit

Under the Code of Audit Practice our principal objectives are to review and report on each Council's:

- Financial statements; and
- Arrangements for securing economy, efficiency and effectiveness in its use of resources to the extent required by the relevant legislation and the requirements of the Code.

We issue an audit report that covers:

#### 1. Financial statement audit

Our objective is to form an opinion on the financial statements under International Standards on Auditing (UK and Ireland). We report to you by exception in respect of each governance statement and other accompanying material as required, in accordance with relevant guidance prepared by the NAO on behalf of the Comptroller and Auditor General.

Alongside our audit report, we also review and report to the NAO on the Whole of Government Accounts return to the extent and in the form they require.

## 2. Arrangements for securing economy, efficiency and effectiveness (value for money)

We are required to consider whether each Council has put in place 'proper arrangements' to secure economy, efficiency and effectiveness on its use of resources.

### 4.2 Audit process overview

Our intention is to carry out a fully substantive audit in 2016/17 as we believe this to be the most efficient audit approach. Although we are therefore not intending to rely on individual system controls in 2016/17, the overarching control arrangements form part of our assessment of your overall control environment and will form part of the evidence for each of the Councils Annual Governance Statement. We will review the work completed by internal audit as part of this element of our work.

Our audit takes into account the joint approach adopted by the Councils to financial reporting, financial management and overarching executive management. Our approach involves:

- Walking through the material financial systems, and assessing the design and implementation of key internal controls;
- ▶ Reviewing internal audit plans and the results of work undertaken; and
- ▶ Reliance on the work of experts in relation to areas such as pensions and valuations.

### **Analytics**

We will use our computer-based analytics tools to enable us to capture whole populations of your financial data, in particular journal entries. These tools:

- ► Help identify specific exceptions and anomalies which can then be subject to more traditional substantive audit tests; and
- ▶ Give greater likelihood of identifying errors than random sampling techniques.

### Internal audit

As in prior years, we will review internal audit plans and the results of their work. We will reflect the findings from these reports, together with reports from any other work completed in the year, in our detailed audit plan, where we raise issues that could have an impact on the year-end financial statements.

### Use of specialists

When auditing key judgements, we are often required to rely on the input and advice provided by specialists who have qualifications and expertise not possessed by the core audit team. We list the areas where either EY or third party specialists provide input.

Area	Specialists
Property valuations	Management's expert valuer (District Valuer) / EY Property team
Pension liability valuation	Management's actuary (Hymans Robertson) / EY Pensions team
Financial instruments valuations	Management's expert valuer
NNDR appeals provision	Management's expert valuer (Wilkes, Head and Eve)

In accordance with Auditing Standards, we will evaluate each specialist's professional competence and objectivity, considering their qualifications, experience and available resources, together with the independence of the individuals performing the work.

We also consider the work performed by the specialist in light of our knowledge of the each Council's environment and processes and our assessment of audit risk in the particular area. For example, we would typically perform the following procedures:

- Analyse source data and make inquiries as to the procedures used by the expert to establish whether the source date is relevant and reliable;
- ► Assess the reasonableness of the assumptions and methods used;
- Consider the appropriateness of the timing of when the specialist carried out the work;
   and
- Assess whether the substance of the specialist's findings are properly reflected in the financial statements.

# 4.3 Mandatory audit procedures required by auditing standards and the Code

As well as the financial statement risks (section two) and value for money risks (section three), we must perform other procedures as required by auditing, ethical and independence standards, the Code and other regulations. We outline below the procedures we will undertake during the course of our audit.

### Procedures required by standards

- Addressing the risk of fraud and error;
- Significant disclosures included in the financial statements;
- Entity-wide controls;
- ► Reading other information contained in the financial statements and reporting whether it is inconsistent with our understanding and the financial statements; and
- ▶ Auditor independence.

### Procedures required by the Code

- ► Reviewing, and reporting on as appropriate, other information published with the financial statements, including the Annual Governance Statement; and
- ► Reviewing and reporting on the Whole of Government Accounts return, in line with the instructions issued by the NAO.

Finally, we are also required to discharge our statutory duties and responsibilities as established by the Local Audit and Accountability Act 2014 and Code of Audit Practice.

### 4.4 Materiality

For the purposes of determining whether the financial statements are free from material error, we define materiality as the magnitude of an omission or misstatement that, individually or in aggregate, could reasonably be expected to influence the users of the financial statements. Our evaluation requires professional judgement and so takes into account qualitative as well as quantitative considerations implied in the definition. Our planning materiality for both councils is set out in the table below:

	Overall materiality	% of gross expenditure	Threshold for reporting uncorrected audit misstatements to you
Babergh District Council	£943,000	2%	£47,000
Mid Suffolk District Council	£998,000	2%	£50,000

The amount we consider material at the end of the audit may differ from our initial determination. At this stage, however, it is not feasible to anticipate all the circumstances that might ultimately influence our judgement. At the end of the audit we will form our final opinion by reference to all matters that could be significant to users of the financial statements, including the total effect of any audit misstatements, and our evaluation of materiality at that date.

### 4.5 Fees

The duty to prescribe fees is a statutory function delegated to Public Sector Audit Appointments Ltd (PSAA) by the Secretary of State for Communities and Local Government. PSAA has published a scale fee for all relevant bodies. This is defined as the fee required by auditors to meet statutory responsibilities under the Local Audit and Accountability Act 2014 in accordance with the NAO Code. The indicative scale fees for 2016/17 are:

- Babergh District Council, £48,812.
- Mid Suffolk District Council, £43,425.

The indicative scale fee does not take into account any additional work that may be required as a result of amendments to the Code changing the way the financial statements are presented. Management are currently evaluating the extent of the change to both Councils. Once this has been completed we will consider the audit procedures required to audit the restatement and propose a fee for the completion of this work.

### 4.6 Your audit team

The engagement team is led by Suresh Patel, Executive Director, who has significant experience of auditing local authorities. Suresh is supported by Melanie Richardson, an experienced Audit Manager, who is responsible for the day-to-day direction of audit work and is the key point of contact for the Section 151 Officer. Suresh and Melanie will be supported by Rodrique Thomas, Audit Executive, who will be significantly involved in the delivery of our financial statements audit.

### 4.7 Timetable of communication, deliverables and insights

We have set out below a timetable showing the key stages of the audit, including the value for money work and the Whole of Government Accounts. The timetable includes the deliverables we have agreed to provide to each Council through the Audit Committee's cycle in 2016/17. These dates are determined to ensure our alignment with PSAA's rolling calendar of deadlines.

From time to time matters may arise that require immediate communication with the Audit Committee and we will discuss them with the Chair as appropriate.

Following the conclusion of our audit we will prepare a joint Annual Audit Letter to communicate the key issues arising from our work to each Council and external stakeholders, including members of the public.

Audit phase	Timetable	Audit Committee timetable	Deliverables
High level planning	April 2016	June 2016	2016/17 Audit Fee Letter
Risk assessment and setting of scopes	January – February 2017	March 2017	Joint Audit Plan
Testing routine processes and controls	February – March 2017	June 2017	Progress Report (If appropriate)
Year-end audit	July – September 2017	25 September 2017	
Completion of audit	July 2017 – September 2017	25 September 2017	Report to those charged with governance via the Audit Results Report
			Audit report (including our opinion on the financial statements; and overall value for money conclusion).
			Audit completion certificate
			Reporting to the NAO on the Whole of Government Accounts return.
Conclusion of reporting	October 2017	tbc	Joint Annual Audit Letter

In addition to the above formal reporting and deliverables we will seek to provide practical business insights and updates on regulatory matters.

### 5. Independence

### 5.1 Introduction

The APB Ethical Standards and ISA (UK and Ireland) 260 'Communication of audit matters with those charged with governance', requires us to communicate with you on a timely basis on all significant facts and matters that bear on our independence and objectivity. The Ethical Standards, as revised in December 2010, require that we do this formally both at the planning stage and at the conclusion of the audit, as well as during the audit if appropriate. The aim of these communications is to ensure full and fair disclosure by us to those charged with your governance on matters in which you have an interest.

#### Required communications

#### Planning stage

#### Final stage

- The principal threats, if any, to objectivity and independence identified by EY including consideration of all relationships between you, your affiliates and directors and us;
- The safeguards adopted and the reasons why they are considered to be effective, including any Engagement Quality Review;
- ▶ The overall assessment of threats and safeguards;
- Information about the general policies and process within EY to maintain objectivity and independence.
- A written disclosure of relationships (including the provision of non-audit services) that bear on our objectivity and independence, the threats to our independence that these create, any safeguards that we have put in place and why they address such threats, together with any other information necessary to enable our objectivity and independence to be assessed;
- Details of non-audit services provided and the fees charged in relation thereto;
- Written confirmation that we are independent;
- Details of any inconsistencies between APB Ethical Standards, the PSAA Terms of Appointment, and your policy for the supply of non-audit services by EY and any apparent breach of that policy; and
- An opportunity to discuss auditor independence issues.

During the course of the audit we must also communicate with you whenever any significant judgements are made about threats to objectivity and independence and the appropriateness of our safeguards, for example when accepting an engagement to provide non-audit services.

We also provide information on any contingent fee arrangements, the amounts of any future contracted services, and details of any written proposal to provide non-audit services;

We ensure that the total amount of fees that EY and our network firms have charged to you and your affiliates for the provision of services during the reporting period are disclosed, analysed in appropriate categories.

### 5.2 Relationships, services and related threats and safeguards

We highlight the following significant facts and matters that may be reasonably considered to bear upon our objectivity and independence, including any principal threats. However we have adopted the safeguards below to mitigate these threats along with the reasons why they are considered to be effective.

#### Self-interest threats

A self-interest threat arises when EY has financial or other interests in your entity. Examples include where we have an investment in your entity; where we receive significant fees in respect of non-audit services; where we need to recover long outstanding fees; or where we enter into a business relationship with either Council.

At the time of writing, there are no long outstanding fees.

At the time of writing, neither Council has commissioned any non-audit services from EY for 2016/17.

A self-interest threat may also arise if members of our audit engagement team have objectives or are rewarded in relation to sales of non-audit services to a Council. We confirm that no member of our audit engagement team, including those from other service lines, is in this position, in compliance with Ethical Standard 4.

There are no other self-interest threats at the date of this report.

#### Self-review threats

Self-review threats arise when the results of a non-audit service performed by EY or others within the EY network are reflected in the amounts included or disclosed in the financial statements.

There are no other self-review threats at the date of this report.

### Management threats

Partners and employees of EY are prohibited from taking decisions on behalf of management of your entity. Management threats may also arise during the provision of a non-audit service where management is required to make judgements or decisions based on that work.

There are no management threats at the date of this report.

#### Other threats

Other threats, such as advocacy, familiarity or intimidation, may arise.

There are no other threats at the date of this report.

### **Overall Assessment**

Overall we consider that the adopted safeguards appropriately mitigate the principal threats identified, and we therefore confirm that EY is independent and the objectivity and independence of Suresh Patel, Executive Director and the audit engagement team have not been compromised.

### 5.3 Other required communications

EY has policies and procedures that instil professional values as part of firm culture and ensure that the highest standards of objectivity, independence and integrity are maintained.

Details of the key policies and processes within EY for maintaining objectivity and independence can be found in our annual Transparency Report, which the firm is required to publish by law. The most recent version of this report is for the year ended June 2016 and can be found here:

http://www.ey.com/uk/en/about-us/ey-uk-transparency-report-2016

### Appendix A Fees

### A breakdown of our fees is shown below:

	Planned Fee 2016/17 £	Scale fee 2016/17 £	Outturn fee 2015/16 £	Explanation
Babergh District Council				
Total Audit Fee – Code work Opinion Audit and VFM Conclusion	**£48,812	£48,812	*£52,312	2015/16 audit fee includes £3,500 for extra work to review the Council's methodology for calculating the Minimum Revenue Provision (MRP)
Certification of claims and returns <sup>1</sup>	£17,250	£17,250	£23,051	
Non-audit work	0	0	£2,200	** Pooling of Housing Capital Receipts Return which is agreed outside of the PSAA regime.
Mid Suffolk District Council				
Total Audit Fee – Code work Opinion Audit and VFM Conclusion	**£43,425	£43,425	*£46,925	2015/16 audit fee includes £3,500 for extra work undertaken to review the Council's methodology for calculating the MRP.
Certification of claims and returns <sup>1</sup>	£18,926	£18,926	£18,665	
Non-audit work	0	0	£1,700	** Pooling of Housing Capital Receipts Return which is agreed outside of the PSAA regime.

### All fees exclude VAT.

The agreed fee presented above is based on the following assumptions:

- Officers meeting the agreed timetable of deliverables;
- ▶ Our accounts opinion and value for money conclusion being unqualified;
- Appropriate quality of documentation is provided by the Councils; and
- ▶ The Councils have an effective control environment.

If any of the above assumptions prove to be unfounded, we will seek a variation to the agreed fee. This will be discussed with the Councils in advance.

Fees for the auditor's consideration of correspondence from the public and formal objections will be charged in addition to the scale fee.

<sup>\*</sup>The extra fee for £3,500 at both Councils in 2015/16 has been agreed with the Section 151 Officer and is awaiting approval from the PSAA Ltd.

<sup>\*\*</sup>The planned fee for 2016/17 may be subject to a scale fee variation depending on how effectively the Councils implement the Code changes to the presentation of the accounts as set out in Section 2 of this Plan. Once any fee changes have been agreed we will provide you with an update.

<sup>&</sup>lt;sup>1</sup> Our fee for the certification of grant claims is based on the indicative scale fee set by the PSAA.

# Appendix B UK required communications with those charged with governance

There are certain communications that we must provide to the Joint Audit Committee. These are detailed here:

Required communication		Reference	
Planning and audit approach	<b>•</b>	Audit Plan	
Communication of the planned scope and timing of the audit including any limitations.			
Significant findings from the audit	•	Report to those charged	
<ul> <li>Our view about the significant qualitative aspects of accounting practices including accounting policies, accounting estimates and financial statement disclosures</li> </ul>		with governance.	
<ul> <li>Significant difficulties, if any, encountered during the audit</li> </ul>			
<ul> <li>Significant matters, if any, arising from the audit that were discussed with management</li> </ul>			
▶ Written representations that we are seeking			
<ul> <li>Expected modifications to the audit report</li> </ul>			
▶ Other matters if any, significant to the oversight of the financial reporting process			
Misstatements	<b>&gt;</b>	Report to those charged	
▶ Uncorrected misstatements and their effect on our audit opinion		with governance.	
► The effect of uncorrected misstatements related to prior periods			
► A request that any uncorrected misstatement be corrected			
▶ In writing, corrected misstatements that are significant			
Fraud	<b>•</b>	Report to those charged	
► Enquiries of the Audit Committee to determine whether they have knowledge of any actual, suspected or alleged fraud affecting the entity		with governance.	
<ul> <li>Any fraud that we have identified or information we have obtained that indicates that a fraud may exist</li> </ul>			
<ul> <li>A discussion of any other matters related to fraud</li> </ul>			
Related parties	<b>•</b>	Report to those charged	
Significant matters arising during the audit in connection with the entity's related parties including, when applicable:		with governance.	
► Non-disclosure by management			
► Inappropriate authorisation and approval of transactions			
► Disagreement over disclosures			
► Non-compliance with laws and regulations			
▶ Difficulty in identifying the party that ultimately controls the entity			
External confirmations	<b>•</b>	Report to those charge	
► Management's refusal for us to request confirmations		with governance.	
► Inability to obtain relevant and reliable audit evidence from other procedures			
Consideration of laws and regulations		Report to those charged	
<ul> <li>Audit findings regarding non-compliance where the non-compliance is material and believed to be intentional. This communication is subject to compliance with legislation on tipping off</li> </ul>	*	with governance.	
► Enquiry of the Audit Committee into possible instances of non-compliance with laws and regulations that may have a material effect on the financial statements and that the Audit Committee may be aware of			

Required communication	Reference		
Independence	▶ Audit Plan		
Communication of all significant facts and matters that bear on EY's objectivity and independence	<ul><li>Report to the with gover</li></ul>	those charged nance.	
Communication of key elements of the audit engagement director's consideration of independence and objectivity such as:			
► The principal threats			
▶ Safeguards adopted and their effectiveness			
▶ An overall assessment of threats and safeguards			
▶ Information about the general policies and process within the firm to maintain objectivity and independence			
Going concern	► Report to t	hose charged	
Events or conditions identified that may cast significant doubt on the entity's ability to continue as a going concern, including:	with gover	nance	
▶ Whether the events or conditions constitute a material uncertainty			
▶ Whether the use of the going concern assumption is appropriate in the preparation and presentation of the financial statements			
▶ The adequacy of related disclosures in the financial statements			
Significant deficiencies in internal controls identified during the audit	<ul><li>Report to the with gover</li></ul>	those charged nance	
Fee Information	▶ Audit Plan		
▶ Breakdown of fee information at the agreement of the initial audit plan	► Report to t	those charged	
▶ Breakdown of fee information at the completion of the audit	with gover	nance	
	<ul> <li>Annual Au considered</li> </ul>	dit Letter if d necessary	
Certification work	▶ Certification	n Report	
► Summary of certification work undertaken		dit Letter if d necessary	

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